

# LEEDS (A) GROUP ... HOSPITAL MANAGEMENT COMMITTEE.

# REPORT

for the period

5th JULY, 1948 to 31st DECEMBER, 1949.

Presented to the FIRST ANNUAL PUBLIC MEETING held at ST. JAMES'S HOSPITAL, LEEDS, 9 on Saturday, 13th MAY, 1950 at 3 p.m.

# LEEDS (A) GROUP HOSPITAL MANAGEMENT COMMITTEE.

# LIST OF HOSPITALS

Number of Beds.

| St. James's Hospital           | 679 | + | 70  | cots |
|--------------------------------|-----|---|-----|------|
| St. Mary's Hospital            | 213 | + | 106 | cots |
| Cookridge Hospital             | 101 |   |     |      |
| Public Dispensary and Hospital | 40  |   |     |      |
| Jewish Herzl Moser Hospital    | 40  |   |     |      |

TOTAL 2073





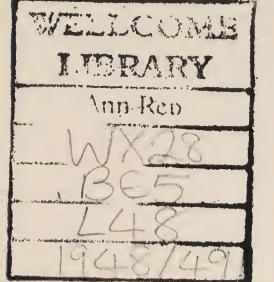
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### **FOREWORD**

The Leeds (A) Group Hospital Management Committee has been in existence for upwards of eighteen months, and in this, its first Report, has endeavoured to give an outline of the work undertaken and the progress made during that period.

The National Health Service Act, 1946, which came into operation on the 5th July, 1948, provided for the co-ordination of the Hospital Service. The Voluntary Hospitals had, in the majority of cases, been separate entities, and although Local Authorities were required by the Public Health Act, 1936, to consult the governing bodies of Voluntary Hospitals when making provision for hospital accommodation, such consultation was only on a local basis. In any case, little advantage could be gained by conferring with separate authorities, the services of which were not integrated.

Division of the hospitals into Hospital Management Committee areas has generally promoted a group-mindedness which has been of benefit to the service. The Leeds (A) Group Hospital Management Committee in all its deliberations has endeavoured to encourage this outlook. It is realised, however, that as 96% of the beds of the Group were previously under the control of the same Local Authority, this has presented no difficulties.

An unusually heavy demand has been made on the time of both members and officials during this period of transition and it was a great encouragement to me, as Chairman, to find that the Committee was composed of men and women, both lay and professional, who had a wide experience of hospital administration and who were prepared to give freely of their time and experience to make (A) Group one of the most up-to-date Groups in the Region. It is felt that foundations have been laid upon which can be built a service of great value to the citizens of Leeds and surrounding areas and I am fully convinced that the hospitals in this Group will continue to play a very important part in the Hospital Service. In this connection the Committee is endeavouring to take full advantage of all the latest discoveries of medical science.

On behalf of the Management Committee, I wish to place on record appreciation of the loyalty and devotion to duty of the administrative, professional, technical, nursing, domestic and other staff, all of whom have contributed to the successful running of the hospitals in the Group, to the ultimate benefit of the patient.

# MEMBERS OF HOSPITAL MANAGEMENT COMMITTEE

#### Chairman:

#### ALDERMAN D. BEEVERS

#### Vice-Chairman:

# COUNCILLOR H. M. G. McKAY (Retirement date 1951)

| Retiremer                           | nt Retirement                          |
|-------------------------------------|--|
| Date                                | Date                                   |
| P. Austyn Barran, J.P. (to 18th     | F. F. Hellier, O.B.E., M.A.,           |
| May, 1949)                          | M.D., F.R.C.P 1951                     |
| J. Beckwith (to 7th September, 1948 | E. W. Jackson, M.D.,                   |
| J. W. Birks 195                     | No. of the control from                |
| Mrs. E. A. Blackburn 195            | O Councillor D. Kaberry 1951           |
| R. Broomhead, M.B., Ch.B.,          | R. Morgan 1951                         |
| F.R.C.S 195                         | O Councillor Mrs. L. Naylor, J.P. 1952 |
| I. G. Davies, M.D., B.S.,           | G. S. Priestley 1952                   |
| M.R.C.P., D.P.H 195                 | 0 Mrs. M. E. Priestley 1952            |
| Councillor J. T. Dickinson          | J. Sherne, M.B., F.R.C.S.,             |
| (to 9th March, 1949)                | D.O.M.S 1952                           |
| Councillor G. S. H. Dovener         | A. F. Shirras, J.P., M.B., Ch.B.,      |
| (from 1st November, 1949) 195       | 0 (to 16th September, 1949)            |
| H. Freedman 195                     | O Councillor Mrs. W. Shutt 1952        |
| H. G. Garland, T.D., M.D.,          | S. G. Simon (from 1st Nov-             |
| F.R.C.P. 195                        | 1 ember, 1949) 1950                    |
| H. Gilliat, M.C., J.P 195           |  |
| J. Gillinson 195                    |  |
|                                     | W. Webster, J.P 1952                   |
|                                     | Two vacancies                          |

Meetings are held at St. James's Hospital on the first Tuesday of each month at 4-0 p.m. The first meeting was held on 22nd June, 1948.

# OFFICERS OF MANAGEMENT COMMITTEE

Secretary:

J. FOLKARD, F.H.A.

Deputy Secretary:

H. INMAN, A.H.A.

Finance Officer:

H. COPLEY, F.I.M.T.A,

Supplies Officer: J. TYLER, M.B.E.

Administrative Medical Officer: W. McINTOSH, M.B., Ch.B.

Group Engineer:

Medical Records Officer:

J. TOMLINSON, A.H.A.

R. HAYRES

Principal Almoner:

MISS R. M. NEWLING, A.M.I.A.

Address: Administrative Offices, St. James's Hospital, Leeds, 9.

Telephone No.: Leeds 30581.

## POLICY SUB-COMMITTEE

#### Chairman:

#### ALDERMAN D. BEEVERS

J. W. Birks.

R. Broomhead, M.B., Ch.B., F.R.C.S,

J. Gillinson. E. W. Jackson, M.D., M.R.C.P. Councillor D. Kaberry.

Councillor H. M. G. McKay. J. A. L. Vaughan Jones, J.P.,

M.B., Ch.B.

Meetings are held at St. James's Hospital as required.

### GENERAL PURPOSES SUB-COMMITTEE

Chairman:

#### COUNCILLOR H. M. G. McKAY

Alderman D. Beevers.

J. W. Birks.

Mrs. E. A. Blackburn.

Councillor G. S. H. Dovener.

H. G. Garland, T.D., M.D., F.R.C.P. J. Gillinson.

F. F. Hellier, O.B.E., M.A., M.D., F.R.C.P.

Councillor Mrs. L. Naylor, J.P.

G. S. Priestley.

Mrs. M. E. Priestley.

S. G. Simon.

W. Webster, J.P.

Meetings are held at the Public Dispensary and Hospital on the second Tuesday of each month at 4-0 p.m.

#### FINANCE SUB-COMMITTEE

Chairman:

#### ALDERMAN D. BEEVERS

Mrs. E. A. Blackburn. H. Gilliat, M.C., J.P. J. Gillinson. Councillor D. Kaberry.

Councillor H. M. G. McKay. G. S. Priestley. J. Sherne, M.B., F.R.C.S., D.O.M.S.

Meetings are held at St. James's Hospital on the third Monday of each month at 3-0 p.m.

# APPLIANCES

(Assessment of Charges) SUB-COMMITTEE

Chairman:

ALDERMAN D. BEEVERS

Councillor H. M. G. McKay.

G. S. Priestley.

The Appliances (Assessment of Charges) Sub-Committee is a Special Committee of the Finance Sub-Committee.

Meetings are held at St. James's Hospital as required.

## ESTABLISHMENT SUB-COMMITTEE

#### Chairman:

#### ALDERMAN D. BEEVERS

Mrs. E. A. Blackburn.
R. Broomhead, M.B., Ch.B., F.R.C,S,
D.P.H.
I. G. Davies, M.D., B.S., M.R.C.P.,
D.P.H.
H. Freedman.
H. Gilliat, M.C., J.P.
Councillor D. Kaberry.

Councillor H. M. G. McKay.
R. Morgan.
G. S. Priestley.
J. Sherne, M.B., F.R.C.S., D.O.M.S.
Councillor Mrs. W. Shutt.
J. A. L. Vaughan Jones, J.P.,
M.B., Ch.B.

Meetings are held at St. James's Hospital on the third Monday of each month at 4-0 p.m.

### APPOINTMENTS SUB-COMMITTEE

Chairman:

#### ALDERMAN D. BEEVERS

Councillor H. M. G. McKay. R. Morgan. G. S. Priestley. Councillor Mrs. W. Shutt.

The Appointments Sub-Committee is a Special Committee of the Establishment Sub-Committee and has power to co-opt where appropriate. Meetings are held as required.

## REHABILITATION SUB-COMMITTEE

Chairman:

J. A. L. VAUGHAN JONES, J.P., M.B., Ch.B.

Alderman D. Beevers.
R. Broomhead, M.B., Ch.B., F.R.C.S,
F. F. Hellier, O.B.E., M.A., M.D.,
F.R.C.P.

Councillor H. M. G. McKay. G. S. Priestley. Councillor Mrs. W. Shutt.

Meetings are held at St. James's Hospital as required.

# LEEDS (A) GROUP HOSPITAL MANAGEMENT COMMITTEE REPORT

General. The Hospital Management Committee has pleasure in presenting its first report, covering the period 5th

July, 1948, to 31st December, 1949.

This period has been chosen for two reasons—firstly, eighteen months is considered an adequate period in which to assess the possibilities of the Group and, secondly, it is desired to give statistical information on a calendar year basis, since it is the intention of the Committee to issue future reports annually.

The National Health Service Bill received the Royal Assent as long ago as November, 1946, and during the following year, for the purpose of hospital administration, the country was divided into 14 areas (excluding Teaching Hospitals) each with a Regional Hospital Board consisting of persons appointed by the Minister of Health. In turn, the Regional Hospital Boards subdivided their areas into Hospital Management Committee Groups and in the area covered by the Leeds Regional Hospital Board 23 such Committees were formed. The Leeds (A) Group controls five hospitals with a total bed complement of 2073.

The Chairman and 24 members of the Management Committee, all of whom serve voluntarily, were appointed by the Regional Hospital Board after consultation with various bodies, viz. Local Health Authority, Leeds Executive Council, former Voluntary Hospitals, the Senior Medical and Dental Staff of Hospitals, etc. Consultation with these bodies did not, however,

inter representation.

The inaugural meeting of the Hospital Management Committee was held on the 22nd June, 1948, and its first major duty was to ensure a smooth change-over on the 5th July, 1948, when the Hospitals were transferred to the Minister of Health. In this connection, thanks are due to the former Boards of Management of the Public Dispensary and Hospital and the Jewish Herzl Moser Hospital, and to the Leeds Corporation, for their assistance.

The appointment of Senior Officers and the formation of Sub-Committees and House Committees followed immediately. Four Sub-Committees were appointed—Policy, General Purposes, Finance and Establishment, each with specific terms of reference. The system has proved satisfactory from the economic aspect, workable, and at the same time has reduced to a minimum delay in the implementation of decisions.

The House Committees, which have personal contact with the patients, presented a different problem. Whilst the Management Committee itself was adequately equipped from the point of view of forming House Committees from its members for the former Municipal Hospitals, every endeavour was made to maintain the voluntary spirit by the co-optation of members who had previously been associated with the Public Dispensary and Hospital and the Jewish Herzl Moser Hospital to the House Committees of those Hospitals. In addition to fostering voluntary effort in the new Service, and the preservation of past associations, the Management Committee realised that co-optation was a valuable source of recruitment for future membership of the Management Committee. Four House Committees were formed, whose work is mentioned later in this Report.

A Medical Advisory Committee, comprising Senior members of the Medical Staff and Medical and Dental members

of the Management Committee was formed.

Comprehensive arrangements are in hand to form an adequate Rehabilitation Service for patients in conjunction with the Ministry of Labour and National Service. A special Sub-Committee has been appointed to deal with this important problem, and various organisations have been invited to nominate representatives. The formation of Medical Interviewing Committees is also in progress.

The Group is very compact in that all the hospitals are situated within the Leeds City boundary. Although the main hospital is St. James's, every endeavour is made to ensure that the remaining hospitals retain their individuality. Advantage has, where desirable however, been taken of the opportunities for

centralisation.

Agency Arrangements. The continuity of the economic purchase of supplies, the general accounting arrangements, the maintenance of building fabric, and the completion of building schemes, etc. was ensured by the co-operation of the relevant departments of the Leeds Corporation. These services were provided on an agency basis until 31st March, 1949, by which time suitable alternative arrangements had been made within the administrative framework of the Management Committee. The Committee wishes to place on record its appreciation of these valuable services, which ensured that facilities to patients and staff could be maintained during the period of the change-over.

Finance: In order to comply with statutory financial requirements and deal efficiently and economically with this branch of the administration, a Finance Department, including a Group Wages Section, has been established at St. James's Hospital and all accounts and financial records centralised.

It is not possible to publish details of expenditure and income during the period, as these figures have not yet been submitted

to Parliament.

The amount of money which the Management Committee is permitted to spend is limited to a sum approved by the Regional Hospital Board and the Ministry of Health. This amount is based on the Budget Estimate submitted by the Committee and may be varied as the Regional Hospital Board or Ministry of Health consider necessary or desirable. The Committee is financed by means of monthly payments by the Regional Hospital Board based on the estimated cash requirements.

Hospital Endowments. Certain endowments held by hospitals before 5th July, 1948, were transferred to the Minister of Health and paid into a Hospital Endowments Fund. The income from this fund is distributed to Regional Hospital Boards and Hospital Management Committees and may be used for hospital purposes or research, at the discretion of the Board or Committee.

Gifts, Donations, etc. The Committee wishes to acknowledge the numerous gifts and donations which have been received during the period. Such gifts are used for the specific purpose for which they are given, generally the provision of additional amenities for patients and staff.

Supplies. Another of the early tasks of the Committee was to evolve a supplies organisation which could be applied equally to the former Municipal and the Voluntary Hospitals, and it was essential that whilst an adequate and economic system was being prepared, the services to the patient should not be

impaired.

The geographically compact nature of the Group lends itself admirably to a central buying and stores system, and this has been established with Group Stores at St. James's Hospital. In deciding policy in this matter, the Committee has been mindful not only of the importance of economic purchasing but the even greater economies made possible after receipt of goods. The main disadvantage from an administrative point of view has

been the impracticability of establishing a complete Group Stores Unit in one building or adjacent buildings. The lack of suitable accommodation has necessitated dispersal of certain sections of the Unit in different parts of the Hospital. Under these arrangements, the stocks at the individual hospitals have been gradually reduced, and, with the exception of provisions, have not been replaced, but are replenished on requisition as necessary from the Group Stores.

Apart from the increase in prices generally, and additional expenditure where services have been improved, the only item of note is the heavy increase in the use of penicillin products. In order to minimise wastage in the disbursement of this commodity, the Committee has arranged for supplies in ampoule form and in a variety of dosages. The large demand still persists and every endeavour is being made to avoid extravagance in its

use.

The method of supply and dispensing of pharmaceutical products has, to some extent, been reorganised. With the exception of St. James's Hospital, ordering is now carried out through the Pharmacy of the Public Dispensary and Hospital, where a large proportion of stock solutions and other preparations are made. In addition, the Chief Pharmacist at the Public Dispensary and Hospital is responsible for the visitation of all hospitals in the Group, to meet the requirements of the Poisons Rules, 1949, regarding dangerous drugs.

In order to extend the preparation of pharmaceutical products within the Group it is intended to provide a Central Sterile

Room at one of the Hospitals in due course.

**Transport.** The only vehicle available in the Group on the "Appointed Day" was a 25-cwt. Wagon employed mainly on laundry work. The following additional vehicles have since been acquired:—

25-cwt. Van—Group Stores and miscellaneous deliveries. Electric Truck—Internal use at St. James's Hospital, dealing

with transport of meals, stores distribution, and small

removals of various types of equipment.

Ambulance—Internal transfers at St. James's Hospital and the large numbers of patients requiring transport to the X-Ray and Physiotherapy Departments necessitated the purchase of a second-hand vehicle from the Leeds Corporation at a nominal sum. The internal hospital ambulance work does not fall within the scope

of the general ambulance service provided by the Local Health Authority.

Works Department. The Hospital Works Department, at the time of transfer, consisted of a nucleus of Hospital Staff, considerably augmented by personnel of the Leeds Corporation Works Department. With the termination of "agency" arrangements on 31st March, 1949, it became necessary to make additional appointments in order to maintain efficient services. Work on many of the larger items of maintenance works deferred during the war years has been carried out.

The severe financial limitations imposed have, however, precluded the carrying out of desirable schemes of a capital nature and, in consequence, maintenance demands have been

heavy.

Christmas Festivities. Christmas has been celebrated at the Hospitals in the traditional manner, with ward and departmental decorations, carol services and singing in the wards, concerts by the staff, parties and staff dances. The fare provided has been appropriate to the season and by the generosity of the Leeds and District Workpeople's Hospital Fund, patients and nursing staff were, on each occasion, presented with a greetings card and a monetary gift.

Civic Visits. The Hospitals have been honoured by visits of the Lord Mayor and Lady Mayoress of Leeds during the festive seasons.

**Obituary**. It is with much regret that the death of Councillor J. T. Dickinson on 9th March, 1949, is placed on record. During his long association with the hospitals formerly administered by the Leeds Corporation he rendered valuable service and was one time Chairman of the Hospitals Sub-Committee of the Health Committee.

Resignation of Members. In addition to the vacancy on the Management Committee caused by the death of Councillor Dickinson, the Committee regrets to record that three other members have been unable to continue to serve during the period under review—Mr. P. Austyn Barran, Mr. J. Beckwith and Dr. A. F. Shirras.

Two of the vacancies have been filled by the appointment of Councillor G. S. H. Dovener and Mr. S. G. Simon, and nominations have been submitted for consideration by the Regional Hospital Board when filling the remainder.

# ST. JAMES'S AND COOKRIDGE HOSPITALS HOUSE COMMITTEE

#### Chairman:

#### COUNCILLOR D. KABERRY

Alderman D. Beevers. R. Broomhead, M.B., Ch.B., F.R.C.S. F. F. Hellier, O.B.E., M.A., M.D.,

F.R.C.P. Councillor H. M. G. McKay. R. Morgan.

Councillor Mrs. W. Shutt.

S. G. Simon.

J. A. L. Vaughan Jones, J.P., M.B., Ch.B.

Meetings are held on the fourth Thursday of each month at 4-0 p.m. at St. James's Hospital, Leeds, 9. two meetings out of three, the third meeting being held at Cookridge Hospital, Leeds, 6.

The first meeting was held on 31st August, 1948.

## ST. JAMES'S HOSPITAL

Telephone Number: Leeds 31651.

Visiting Days: Monday, Tuesday, Thursday, Friday and Saturday, 7.0 p.m. to 7.30 p.m.

Wednesday and Sunday, 2.0 p.m. to 3.0 p.m.

# Consultant Staff.

GENERAL SURGERY:

D. B. Feather, M.B., Ch.M., F.R.C.S.

M. C. W. Oldfield, M.B.E., M.A., D.M., M.Ch., F.R.C.S.

L. N. Pyrah, M.Sc., M.B., Ch.M., F.R.C.S.

THORACIC SURGERY:

P. R. Allison, B.Sc., M.B., Ch.M., F.R.C.S.

PLASTIC SURGERY:

M. C. W. Oldfield, M.B.E., M.A., D.M., M.Ch., F.R.C.S.

W. M. H. Shaw, B.Sc., M.B., F.R.C.S.

EAR NOSE AND THROAT SURGERY:

O. C. Lord, M.B., Ch.M., F.R.C.S., D.L.O. (from 1st December, 1949).

G. S. Seed, M.B., F.R.C.S. D.L.O.

ORTHOPAEDIC SURGERY:

R. Broomhead, M.B., Ch.B., F.R.C.S.

J. M. P. Clark, M.B.E., M.B., Ch.B., F.R.C.S.

NEURO-SURGERY:

A. B. Pain, M.B., Ch.M., F.R.C.S.

W. R. Henderson, M.B., Ch.B., F.R.C.S.

OBSTETRICS AND GYNAECOLOGY:

H. Agar, B.Sc., M.B., B.S., F.R.C.S., M.R.C.O.G.

D. W. Currie, M.D., Ch.M., F.R.C.S., F.R.C.O.G.

OPHTHALMOLOGY:

J. Foster, M.A., M.B., B.Ch., F.R.C.S., D.O.M.S.

DENTISTRY:

Professor T. Talmage Read, L.R.C.P., L.R.C.S., F.R.F.P.S.,

F.D.S., R.C.S.

S. R. Fell, F.D.S., R.C.S., L.D.S.

GENERAL MEDICINE:

Professor R. E. Tunbridge, O.B.E., M.Sc., M.D., F.R.C.P.

E. W. Jackson, M.D., M.R.C.P.

I. Macpherson, M.D., M.R.C.P.

DERMATOLOGY:

F. F. Hellier, O.B.E., M.A., M.D., F.R.C.P.

J. T. Ingram, M.D., F.R.C.P.

**NEUROLOGY:** 

H. G. Garland, T.D., M.D., F.R.C.P.

PAEDIATRICS:

Professor W. S. Craig, B.Sc., M.D., F.R.C.P., F.R.S. (Edin.)

PSYCHIATRY:

Professor D. R. MacCalman, M.D., Ch.B., M.R.C.P.

J. W. Affleck, M.B., Ch.B., F.R.F.P.S., D.P.M.

VENEREAL DISEASES:

R. Lees, M.D., F.R.C.P.

DIAGNOSTIC RADIOLOGY:

M. R. Tomlinson, M.B., Ch.B., D.M.R.D. J. Wall, M.B., Ch.B., B.A.O., D.M.R.E.

PATHOLOGY:

G. M. Bonser, M.D., M.R.C.P.

W. Goldie, M.A., M.B., Ch.B., M.R.C.P. (Lond. & Edin.)

ANAESTHETICS:

D. N. Ambery-Smith, M.R.C.S., L.R.C.P., D.A.

W. Aukin, M.R.C.S., L.R.C.P., D.A. (from 19th October, 1949) J. L. Hall, M.B., B.S., D.A. R. L. H. Harris, M.B., B.S., D.A.

G. Harrison, M.B., Ch.B., D.A. A. T. Hawthorne, M.B., B.Ch., B.A.O., D.A.

D. M. Hicks, M.R.C.S., L.R.C.P., D.R.C.O.G.

F. G. Mackintosh, M.B., Ch.B., D.A.

R. C. Lawrence, M.B., Ch.B., D.A.

## Senior Medical and Dental Staff

RESIDENT SURGICAL OFFICER:

C. Thomas, M.D., F.R.C.S. (to 11th August, 1948)

J. S. Cason, M.B., Ch.B., F.R.C.S. (Edin) (from 17th August, 1948)

RESIDENT MEDICAL OFFICER:

R. Fletcher, M.D., M.R.C.P.

RESIDENT OBSTETRIC OFFICER:

G. E. Cockrem, M.R.C.S., L.R.C.P., M.R.C.O.G.

RESIDENT ANAESTHETIC OFFICER:

W. Aukin, M.R.C.S., L.R.C.P., D.A. (to 18th October, 1949)

DENTAL OFFICER:

J. Wigglesworth, B.Ch.D., L.D.S.

General. In 1857 the poor of Leeds requiring institutional accommodation were housed in two separate workhouses. The Board of Guardians having decided that a single institution would be an advantage to the Township, agreed to purchase a suitable site for the erection of a new workhouse in Beckett Street, where a Moral and Industrial Training School had already been built in 1848. The Township of Leeds at that time was much smaller in area than the present City and there were the other separate townships of Bramley, Holbeck and Hunslet, each providing accommodation for its own residents.

Four years later plans were approved, for building works at an estimated cost of £47,000, to include main buildings, Board Room and Offices. In 1879 separation of the Infirmary





Library, Nurses' Home, St. James's Hospital.



Cookery Demonstration Room, Nurses' Training School, St. James's Hospital.

and the Institution took place and the part now known as St. James's Hospital (South) became the first Poor Law Infirmary outside London to be administered as an individual unit. The original Nurses' Home, designed to accommodate 40 nurses, came into service in 1894, and was extended in 1926 to accommodate 120 nurses. At the beginning of the 20th Century extensions to the Infirm Wards were approved to provide Sick Wards, Maternity and Children's Wards, Kitchen, Stores and Operating Theatre. The Mental Wards (now the Psychiatric Unit) were added in 1906 and extended four years later. In the same year (1910) accommodation for an additional 200 beds was completed (Blocks 1 and 2).

Many minor alterations and additions were undertaken by the Board of Guardians until 1930, when, by virtue of the Local Government Act, 1929, the establishment was transferred to the Public Assistance Committee of the Leeds Corporation. The Infirmary was still administered separately and, on the 1st October, 1934, was appropriated by the Health Committee.

On the 30th September, 1940, the official opening of the following extensions, costing £146,000, took place:—

Nurses' Home-

Extension to accommodate 369 nurses and 30 other staff—provision of Sitting Rooms, Common Room, Library, etc.

Teaching Unit—

Nurses' Training School, including large Lecture Theatre, Classrooms, Cookery Demonstration Room, Model Ward, etc.

Physiotherapy Department—

Massage Rooms, Consulting Room, Electro-Therapy and Cardiac Rooms, Exercise Space, Waiting Rooms and Staff and Medical Records accommodation.

X-Ray Department—

Three X-Ray Rooms, Dark Room, etc. with Consulting Room, Waiting Rooms and Staff and Medical Records accommodation.

Pathology Unit and Mortuary Block-

Pathology and Bacteriology Departments, Chemical Laboratory, Animal Room, Lecture Room, Museum and Morbid Anatomy Laboratory, Mortuary with electric refrigerators, Viewing Chapel, Post Mortem Room.

Operating Theatre and Electrical Block—

Old Theatre renovated, modernised and incorporated in new suite. Two new Theatres and Plaster Theatre provided. Whole block furnished with panel heating and an air conditioning plant.

Other additions included the extension of the Nurses' Dining Room, building of an Admission Block, and provision of a Nurses' Rest Room.

In the meantime, the Institution (North) was being administered by the Public Assistance Committee and, prior to the outbreak of war, a new Lodge (which now houses the Secretarial and Supplies Departments of the Management Committee) was built to provide a reception unit for male casuals and accom-The Casual Wards for Males modation for female casuals. were situated near Gledhow Road. On the 1st April, 1944, the Institution was appropriated as a hospital to be administered by the City of Leeds Health Committee. Able-bodied inmates were evacuated, the Casual Wards closed, and the Hospital used solely for Chronic Sick patients. Structural alterations to modernise the wards were carried out and accommodation made available for Paediatric and Dermatological cases.

When the Hospitals, comprising 31.045 acres, were transferred to the Minister of Health, the total bed complement was 1679—1195 beds at St. James's Hospital (South) and 484 beds at St. James's Hospital (North). This separation, which has existed for 70 years, is still necessary for the purpose of the training of nurses, but fusion in other respects has been effected wherever practicable during the past eighteen months in an endeavour to administer the whole establishment as a single

economic unit.

St. James's Hospital is regarded as an entirely separate 'district' for the purpose of registration of births and deaths and office accommodation is provided for this purpose. The City of Leeds Public Mortuary is also within the precincts of the Hospital.

ST. JAMES'S HOSPITAL (SOUTH) Matron: Miss M. F. Dykes, S.R.N., S.C.M., R.F.N.

Classification of Beds. Of the 1195 beds, 118 are at present closed, owing to nursing staff shortage, and 148 are out of commission pending structural adaptations to accommodation.

| The remaining 929 beds are classified as follows:— |     |
|--|-----|
| General Medical                                    | 212 |
| Surgery (including Genito-Urinary, Plastic,        |     |
| Dental, Facio-Maxillary & General                  | 181 |
| Ear, Nose and Throat Surgery                       | 8   |
| Orthopaedic Surgery                                | 56  |
| Obstetrics   | 58  |
| Gynaecology  | 44  |
| Venereal Disease                                   | 11  |
| Psychiatry   | 256 |
| Paediatrics  | 36  |
| Chronic Sick                                       | 42  |
| Children (Surgical)                                | 25  |

Post-Operative Cases. The Regional Hospital Board has made contractual arrangements with St. Joseph's Nursing Home, Horsforth, for the admission of National Health Service patients, and 5 beds (3 female and 2 male) have been made available to the Hospital. The first transfers took place on 14th February, 1949, and since that date 63 post-operative patients have been dealt with in this manner.

Facio-Maxillary Unit. The Facio-Maxillary Unit was established in June, 1940, as part of the Emergency Medical Service scheme and functioned only as a Jaw Injury Centre until June, 1944, when Plastic Surgery was added. The work has steadily increased and there is heavy pressure on the 66 beds. Cases are admitted from a wide area and during 1949, 882 plastic and 392 dental operations were performed.

Psychiatric Unit. The transfer of the Hospital to the Minister of Health produced an immediate change in the legal position of the Mental Observation Wards. These Wards were converted, technically, into a Mental Hospital, with the result that the laws and regulations regarding such Institutions became operative. One effect was that voluntary and temporary patients could automatically be admitted—an arrangement which has been of great value as it is no longer necessary to discharge or transfer to a Mental Hospital patients who would benefit by a short period of treatment. Such patients are generally brought to hospital by the Duly Authorised Officers and in the course of the 17 days during which they may be under observation, they have usually improved sufficiently to make an early discharge likely. Permission to enter the Psychiatric Unit as voluntary

patients is also applicable to persons who are seen at Out-Patient Departments or elsewhere and who wish to come into hospital for treatment. Advantage of these facilities has been taken by

128 patients during 1949.

Electric Convulsion Therapy has been carried out in the Hospital since August, 1948, and many patients who have commenced their treatment whilst in hospital have continued as Out-patients—with a consequent material increase in turnover

of In-patients.

There has been close liaison with the City of Leeds Health Committee (Mental Health Services Department) which has allowed its Senior Assistant Medical Officer of Health for Mental Health to act as Psychiatrist to the Unit. The Psychiatric Social Workers have also been permitted to carry out duties in the Mental Observation Wards.

Several outings have been arranged for the patients to Scarborough, Knaresborough, Ilkley, etc., and evening tours have

taken place.

**Education of Children.** In order that the education of children who come into hospital for long periods may not suffer more than necessary, the Leeds Education Committee has seconded a fully-qualified teacher, who visits the hospital each morning during school terms to help long-stay cases. This service is of considerable value both educationally and psychologically.

**Speech Therapy**. A qualified Speech Therapist visits the Hospital one day a week. Although her work is mainly concerned with patients who have undergone operations for repair of cleft palate, she is also available to assist other patients, such as aphasics and children with speech defects.

Entertainments etc. for Patients. Concerts have been arranged from time to time and film shows held twice weekly. For this latter purpose a Cine-projector has been purchased. Dances have been organised in the Psychiatric Unit during the winter months.

Through the generosity of the Leeds Aquarists Society, the Children's Ward has received an aquarium, which has been much

appreciated.

Facilities for Examination. Facilities have been made available to the Department of Medicine, University of Leeds, for the final examinations in Clinical Medicine for the degrees





Practical Room, Nurses' Training School, St. James's Hospital.



Lecture Theatre, Nurses' Training School, St. James's Hospital.

of M.B., Ch.B. to be held in the hospital.

### STAFF.

**Medical.** Certain posts on the medical establishment are recognised as suitable preparation for Fellowship of the Royal College of Surgeons, and Membership and Diploma of the Royal College of Obstetricians and Gynaecologists.

**Nursing.** The Hospital is a complete Training School for the State Examinations for both male and female nurses and, in addition, is recognised by the Central Midwives Board as a training establishment for the Part I Examination of that body. An affiliation scheme, approved by the General Nursing Council, operates, whereby nurses from Killingbeck Hospital are accepted to undertake part of their general training.

**Pre-Training Students.** In an endeavour to bridge the gap between the dates upon which a girl leaves school and becomes eligible for commencement of training, a scheme for the employment of pre-training students is in operation. After a probationary period of three months, girls are employed in this capacity until they reach the age of  $17\frac{1}{2}$  years, when they commence training in the Preliminary Training School.

**Student Nurses.** In the period under review there has been a small gradual improvement in the number of candidates offering themselves for training. The authorised establishment for Student Nurses is 230 and at 31st December, 1949, 64% of the total establishment were in training, compared with 56% on the 31st December, 1948.

During 1949, 102 candidates entered the Preliminary Training School, of whom 90 (10 male and 80 female) commenced three years training and 12 entered for two years training. Of the latter candidates, 7 (3 male and 4 female) were already on a Supplementary Part of the State Register and the remaining 5 (4 male and 1 female) entered under the Affiliation Scheme with Killingbeck Hospital. In addition, the Preliminary Training School has been made available, as a temporary measure, to students commencing training at Killingbeck Hospital.

State Examination. The State Examination results have been most encouraging. During 1949, 33 nurses sat the Final Examination, of which 29 passed at the first attempt (88%), 37 nurses took their Part II Preliminary Examination, all being successful (100%) and 37 nurses sat the Part I Preliminary Examination, of which 32 passed at the first attempt (86:5%).

Prize Giving. Two Annual Prize-Giving Ceremonies have been held during the period under review, and in each case a gold medal, prizes of books and Hospital Certificates were awarded to Student Nurses. In 1948, the presentations were made by H.R.H. The Princess Royal and by the Right Honourable The Viscountess Swinton in 1949.

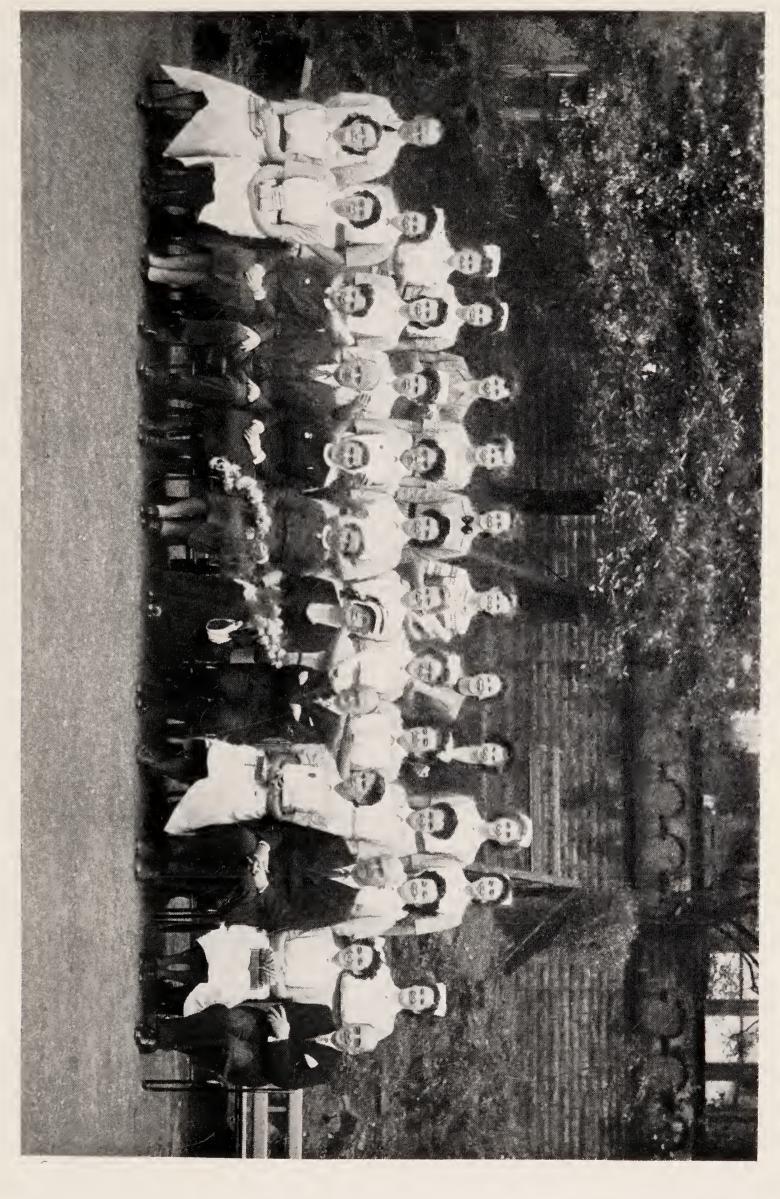
Student Nurses' Association. Miss N. P. Parsons was chosen by her colleagues to join a fortnight's tour in Denmark arranged by the Student Nurses' Association of the Royal College of Nursing. Grants towards expenses were made by the Hospital Branch of the Association and from the Group Amenities Fund.

Study Day. The Committee has considered a revision of the study and training system with a view to obviating the necessity of nurses having to attend lectures whilst on night duty or in their off duty time. In view of the slight increase in the number of Student Nurses, approval has been given for the introduction of a weekly "Study Day" to commence early in 1950. It is felt that, in addition to being of benefit to the present staff, this scheme will probably attract further entrants to the profession. A similar innovation in the Midwifery Department in January, 1949, was followed by a steady increase in the number of candidates applying for training.

Recruitment Campaign. The Resettlement Bureau of the Ministry of Labour and National Service in the Headrow, Leeds, kindly offered the use of two windows for recruitment purposes during the week of the visit of H.R.H. Princess Elizabeth to Leeds. Although the recruiting effort produced very little result, the general public was given an idea of the work of the Hospital which may bear fruit in the future.

International Congress. Miss M. A. Harris, Night Sister, was granted a bursary by the Yorkshire Branch of the Royal College of Nursing to attend the International Congress of Nurses in Sweden, held in the summer of 1949.

**Staff Changes.** Miss D. R. Waller, Deputy Matron, resigned on the 26th September, 1948, to take up the appointment of Matron at the Central Middlesex Hospital, London. Miss I. L. Morrison, Senior Tutor at the Hope Hospital, Salford, was appointed in her place and commenced duties on the 29th December, 1948.



Nurses' Prize Giving, 1949. St. James's Hospital.





Geriatic Admission Unit. St. James's Hospital (North).

On 1st February, 1949, Mrs. O. Dowie joined the Teaching Staff as Sister Tutor in charge of the Preliminary Training School in place of Mrs. J. M. Findlay, who left in August, 1948. Mrs. Dowie resigned on the 20th December, 1949, and the position has not yet been filled.

Mr. W. S. Leivers, Assistant Tutor, commenced a Sister Tutors' Course in London in September, 1949, and his post has been temporarily filled by Miss M. J. Anstey, a trainee of the Hospital, who recently successfully completed her Sister Tutors'

Course in London.

Midwifery. 36 pupils have passed through the Training School since the 5th July, 1948, and of these 24 (66.6%) were successful in passing the examination of the Central Midwives Board at the first attempt. On the 31st December, 1949, 38 Pupil Midwives were undergoing training.

# ST. JAMES'S HOSPITAL (NORTH) Matron: Miss H. E. Hooley, S.R.N., S.C.M.

Classification of Beds. On the 5th July, 1948, 100 of the 484 beds were not in use owing to staff shortage, and 60 because of the need for structural alterations to accommodation As a result of appeals for staff through the Press, 78 beds have been re-opened during 1949, and the remaining 22 are likely to be opened in early 1950. The classification of beds on the 31st December, 1949, was as follows:—

| Geriatric Admission Unit                   | 46  |
|--|-----|
| Chronic Sick                               | 306 |
| Dermatology                                | 36  |
| Paediatrics                                | 14  |
| Beds closed owing to Staff shortage        | 22  |
| Beds closed pending structural alterations | 60  |

Despite the opening of the additional beds for Chronic Sick patients, 370 cases were still awaiting admission to these wards

on 31st December, 1949.

The Geriatric Admission Unit was inaugurated by the Leeds Corporation early in 1948, and was one of the first to be introduced in this country. All chronic sick patients are admitted to the Unit for initial investigation prior to transfer to the Chronic Sick Wards, or to St. Mary's Hospital, Cookridge Hospital or St. George's Hospital, Rothwell, the latter being administered by the Leeds (Group B) Hospital Management Committee.

**Nursing.** In 1947 the Hospital was approved by the General Nursing Council as a training school for male and female Assistant Nurses and the first four candidates presenting themselves for examination in November, 1949, were all successful. Hospital Certificates have been designed and were presented to the candidates by the Chairman of the House Committee on the 22nd December, 1949.

Staff Changes. There has been a complete change-over in the three Senior Nursing appointments, Miss H. E. Hooley, as Matron on 1st April, 1949, in place of Miss W. L. J. Garner upon her appointment as Matron of the Halifax General Hospital. Mrs. A. Robinson, former Matron of the Jewish Herzl Moser Hospital, as Deputy Matron from 8th May, 1949, in place of Miss A. B. Hodgson and Miss E. Wall, Assistant Matron, from 17th November, 1949, in place of Miss H. Midgley.

# SERVICES COMMON TO ST. JAMES'S HOSPITAL (NORTH AND SOUTH)

X-Ray Department. All branches of Medicine are having recourse to Radiology as an aid to diagnosis much more frequently, and this accounts for the fact that the number of examinations undertaken has been more than doubled in the

last three years.

At its inception, the Department was designed solely to cater for In-patients, and the speedy examination of these cases to avoid holding up the turnover of beds remains the primary consideration. Nevertheless it has been possible to extend limited facilities to other hospitals in the Group, the Leeds Ante-Natal and Child Welfare Clinics and the Leeds Education Authority. In order to cope with this volume of work and also to keep abreast of all latest developments and techniques, the apparatus is being modernised and supplemented. It is hoped to re-equip one room in the near future.

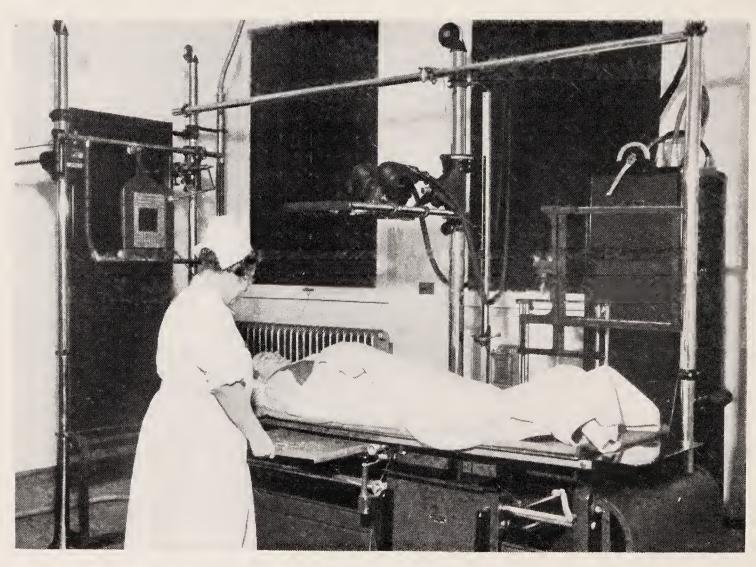
In spite of these improvements and the resultant greater efficiency, the continuing increase in volume of work is likely to overload the Department and the Out-patient work at this Hospital will have to be curtailed. This eventuality has, however, been foreseen and a modern department is to be provided at the Public Dispensary and Hospital, as outlined in the report of that Hospital. Although the two sections will be physically separate they are to be complementary and will work as one large department, providing a complete and efficient X-Ray

service.





Short-wave Treatment Room, Physiotherapy Department, St. James's Hospital.



X-Ray Department, St. James's Hospital.

Electro-Cardiographic Department. The setting up of an Electro-Cardiographic Department received preliminary consideration by the Leeds Corporation and a full-time technician, appointed prior to the "Appointed Day," commenced duties in August, 1948. The amount of work steadily increased and during 1949, the first full year of operation, 3327 electrocardiograms were recorded.

The construction of a Phonocardiograph to enable the simultaneous recording of heart sounds and the electrocardiogram has almost been completed.

Medical Photographic Department. Clinical photography has now a recognised place in the teaching of Medicine, in addition to its value in the medical record of the individual patient, and the decision to provide a Department of Medical Photography was put into effect in July, 1949. Rapid progress has been made during the first six months of the Department's existence, and, besides normal clinical photography, the photographing of pathological specimens, reproduction of radiograms, filming of operations and colour photography have been carried out in spite of limited facilities.

Accommodation has already been earmarked for an improved department which, when completed and equipped, will enable cinephotography, microphotography, production of colour prints and film strip making to be undertaken.

It is hoped to hold the first of a series of exhibitions of the work of the Department in January, 1950.

Physiotherapy Department. The Physiotherapy Department has been operating at its maximum capacity, and the Committee has given consideration to the provision of additional accommodation to deal with Out-patients and also patients from North, the majority of whom have, at present, to be conveyed to the Department by ambulance. A decision to utilise the Recreation Room (North) for this purpose has been made and the minor structural alterations entailed will commence in the near future. An undertaking has, however, been given to the Nurses that on the occasions when the room is required for social functions it will be made available.

To enable patients to be given remedial exercises in the open air during the summer months, a lawn has been laid adjacent to the Department. Occupational Therapy. The first Occupational Therapist was appointed in 1947, though the Red Cross had organised Occupational Therapy in the hospital during the war. A room on the North side is used as Headquarters, but the main work at present is done by patients in the wards, both men and women undertaking needlework, toymaking, rug-making, etc.

Staffing difficulties have severely handicapped development. The establishment of trained staff has now been increased to three, and it is hoped to extend the types of work undertaken and to include remedial as well as occupational activities. A work room for use by ambulant cases is also to be opened, a facility which will be of great value to some of the chronic sick patients.

Pathology Unit. During the eighteen months since the "Appointed Day" there has been a steady expansion in the work done by the Pathology Department. Whilst the number of specimens examined has increased progressively throughout the period, new commitments have been undertaken including the laboratory at the Public Dispensary and Hospital, and the pathological work of the Jewish Herzl Moser Hospital. Part of the pathological work at the Seacroft and Killingbeck Hospitals, both of which are in another Group, has also been taken over.

A sterile syringe and lumbar puncture outfit service has been inaugurated. At present only syringes for intravenous work are being supplied, but it is intended to expand the service to cover syringes for other purposes when a proposed new sterilising room is completed. Dispensing of streptomycin has also been done by the laboratory staff, as a temporary expedient, but it is hoped that this duty will be undertaken by a pharmacist at an early date.

Amongst various improvements in technique which have been introduced, the routine Rhesus testing of all bloods sent for blood grouping is worthy of mention. This has been adopted mainly as a safety measure, but it has also led to a considerable saving in blood of uncommon groups which are in short supply.

The increased use of penicillin and streptomycin has been reflected in a spectacular increase in the numbers of sensitivity tests carried out in the Bacteriology Department. The work of the Biochemistry Department has expanded steadily to keep pace with the rapid advances in biochemical technique and improvements are constantly being introduced.

Introduction of strip-lighting in the Post Mortem Room and the Histology and Haematology Departments has been a great improvement. Other acquisitions during the past eighteen months include an electric colorimeter, a new microscope and a Grey-wedge photometer for haemoglobin estimations.

The laboratory is now largely self-sufficient, the only specimens sent to other laboratories being Wasserman Reactions which are examined at the Bacteriology Department, Leeds School of Medicine, and routine Rhesus tests from Ante Natal cases which are sent to the Regional Blood Transfusion Service.

Hearing Aids Department. In 1948, the Regional Hospital Board decided that a Hearing Aids Distribution Centre and also a Diagnostic Centre should be established at St. James's Hospital. Two appointments were made, the successful candidates being required to attend a Ministry of Health Course at the Royal National Throat, Nose and Ear Hospital, London, to be trained as Technicians. The former War Emergency Operting Theatres were converted to provide a Distribution Centre which was opened on the 5th September, 1949. The list of patients requiring aids at that time numbered 586 having been previously examined at Diagnostic Clinics of other Hospitals, mainly the General Infirmary at Leeds. It is gratifying to note that in the four months period to the 31st December, 1949, 631 aids have been issued and the waiting list reduced to 485.

This rate of progress, however, is not likely to be maintained at its present level because, as more aids are issued, more time will be taken up by the issue of batteries and the carrying out of repairs. To counteract this the Committee has in mind the appointment of a junior assistant, who, after initial instruction will be able to relieve the technicians of minor, but nevertheless

time consuming duties.

Patients are called to the Centre on the "appointments" system to reduce waiting time, and a special evening clinic has been established for the convenience of workpeople.

A soundproof room has been constructed and a pure tone Audiometer provided by the Ministry of Health for the Diag-

nostic Clinic which is due to commence early in 1950.

On 15th December, 1948, Senior Officials of the Ministry of Health visited the Clinic and expressed satisfaction at the operation of the Department and the rapid progress made.

Almoners' Department. The Almoners' Department was greatly affected by the introduction of the new Hospital

Service. Hitherto a considerable amount of time was spent in the assessment of charges towards the cost of maintenance of patients. Relieved of this duty, the Almoners are able to spend almost the whole of their time on medico-social work. Social medicine is now recognised as an essential part of the curriculum of medical students and consequently the demand for social investigation by Almoners is increasing.

The payment of fares in certain circumstances to patients attending the hospital, and the supply of medical and surgical

appliances are also dealt with by this Department.

The scope of the social work in the Geriatric Unit has extended greatly and every effort is made to brighten the stay of elderly patients in the Hospital and to relieve their personal anxieties with regard to home affairs. Numerous consultations have been held with relatives and various Old People's Welfare Agencies, in an endeavour to make suitable arrangements for the return to normal outside life of those patients for whom this

becomes medically possible.

When, under the new Service, old people's pensions were no longer required by the Local Authority, the Almoners' Department undertook the responsibility of drawing the weekly pension for all those patients who had no responsible relatives to do this for them. Furthermore, for all pensioners who, owing to illness or general infirmity, have been unable to handle their own money, a great variety of comforts have been purchased out of their allowance, such as sweets, tobacco, confectionery, fruit, flowers, and a wide range of articles of clothing. In addition, under a birthday scheme which has been instituted, a card and a cake have been provided for all old people on the comforts list on the occasion of their birthdays.

Medical Records Department. The decision of the City of Leeds Health Committee to provide a Medical Records Department was implemented in April, 1948. Preliminary work was put in hand for the Department to function from the 1st July, 1948, and it has been gradually developed on a Group basis to the ultimate benefit of the patients and medical staff.

The formation of such a Department, which now plays an important part in the majority of modern hospitals, has necessitated major re-organisation. Clerical staff has been redeployed and special training given. Nursing staff has been relieved of clerical duties wherever possible. The case-papers have been completely redesigned. A statistical section has been inaugurated and the patient's personal and medical details recorded on the 'punched card' system. A diagnostic index and operation index have also been introduced.

The issue of sick and operation passes, visiting permits and medical certificates, are dealt with by the Department. A medical report is sent to the patient's private doctor immediately on discharge, and close liaison is maintained with other hospitals in cases of transfer.

Visiting of Patients. The arrangements at present in operation for visiting of patients have caused great concern. Daily visiting is permitted to meet the wishes of the patients and relatives, but the nursing and administrative difficulties entailed are severe.

The admission of between 1,200 and 1,500 relatives or friends on an evening, with insufficient waiting accommodation, is a problem which the Committee hopes to solve by further building when the structural works required to improve the facilities for patients have been completed.

Provision has been made in the present waiting room for light refreshments to be available for visitors, and this service

will commence in the near future.

Hospital Kitchens. There are two main kitchens, one serving North and the other South. Although the provision of a large central kitchen to cater for the whole hospital was originally envisaged, the scheme has now been shelved for financial and other reasons, and an endeavour is being made to bring the kitchens into line with modern standards.

An entirely separate department administered by the Committee of the Leeds Kosher Kitchen caters for the Jewish patients.

On the 23rd March, 1949, an Advisory Dietitian of the Ministry of Health visited the Hospital, and incorporated the proposals of the Management Committee in her report.

Several items of kitchen equipment which can still be utilised when the adaptations are completed have been purchased.

The proposed alterations, which it is hoped will be commenced during the 1950/51 financial year, are as follows:—

Provision of cold storage accommodation.

Replacement of floors. Tiling of walls in larder.

Extensions to provide adequate facilities for washing up, storage of utensils, fish preparation and fish frying room.

Improved ventilation.

Conversion of part of the old bakehouse into a Diet Kitchen.

A Staff Catering Committee composed of representatives from all grades of staff has met regularly to discuss with the Catering Officer matters of mutual interest regarding the food service. The interests of the patients have been borne in mind, and many suggestions have been put into operation after being brought before the Committee by the Matrons and Nursing Staffs.

Laundry. The Hospital Laundry has been working under difficulties in that financial limitations have precluded the replacement of obsolete equipment and reconditioning of

machinery.

For the greater part of the eighteen months under review, the average number of articles laundered per week has been in the region of 40,000, but towards the end of 1949, the laundry work from the Public Dispensary and Hospital and the Jewish Herzl Moser Hospital was undertaken, bringing the average weekly total to nearly 50,000. The laundry work for the Cookridge Hospital which, hitherto, has been undertaken at St. George's Hospital, Rothwell, is to be taken over with effect from 1st January, 1950.

It has been considered advisable to carry out the laundry work of the Group (with the exception of St. Mary's Hospital) at St. James's, although this has provided initial difficulties. The addition of modern equipment which has been approved and is due for delivery early in 1950, is likely to effect a considerable saving of expenditure and also provide a service more elastic than is possible when the services of private contractors are employed.

Chaplains. Appointments or re-appointments of Chaplains have been approved. Regular visits have been made to patients in the wards, Holy Communion celebrated and services held in the Hospital Chapel. The Church of England appointment is full-time; the remainder are part-time appointments and cover the Free Church and Roman Catholic denominations. The Committee has also given consideration to the part-time appointment of a Jewish Chaplain and a Missioner to meet the spiritual needs of patients not provided for at present. The friendship shown to, and personal talks with, the staff have helped to promote well-being and harmony at all levels. Visits have been made to members of the staff in other hospitals and

sick members of the staff have also been visited in their homes.

On the 31st October, 1948, the Rev. H. T. Matthews, who had carried out duties as Church of England Chaplain since December, 1946, resigned and the Rev. Garfield Francis, who was appointed in his place, commenced duties on the 1st February, 1949. The Licensing Ceremony, by The Right Reverend the Lord Bishop of Ripon (Rev. G. A. Chase, M.C., D.D.) took place in the Hospital Chapel on 7th February, 1949.

**Confirmation.** The Bishop of Ripon again visited the Hospital on the 7th December, 1949, when twenty-one members of the staff were confirmed.

Hospital Chapel. Minor structural alterations and redecoration in the Hospital Chapel have been delayed for financial reasons, but it is hoped that these will be completed in 1950 when an organ is to be installed. In this connection, a Faculty has been obtained for the demolition of the Church at Gateforth Hospital, near Selby, and approval given for the organ to be transferred to St. James's Hospital.

Libraries. The Library service organised by the British Red Cross Society and the Order of St. John has operated since 1938, and has been maintained by the generous and very welcome gifts of books from a large number of Leeds residents.

There are at present upwards of 2,500 books in the library and circulation to the patients operates almost daily. Eleven voluntary librarians devote a considerable amount of their time to this work.

During the last eighteen months 11,524 books have been issued and patients have been extremely appreciative of these facilities. It is with great regret that the non-return of 676 books is recorded, and although every effort is made to ensure return, the ever changing population of the Hospital makes this very difficult. The question of replacement is causing much concern to the Librarians.

In addition to the voluntary workers who provide this excellent service within the Hospital, the Committee extends its sincere appreciation to the group of ladies who have met regularly at Oakwood to repair the library books.

Visits. The regular visits made by the British Red Cross Society, the British Legion, the Toc H, etc. to the patients who are not fortunate enough to have relatives of their own to visit them have been greatly appreciated.

**Equipment.** The following items of equipment have been provided during the period:—

Wards-

Sterilisers for Wards 51, 52 and 53.

Refrigerators for nine Wards (North).

Electric floor polishers and floor scrubbing machines.

Five gas-heated hot closets.

Bed-pan and instrument sterilisers.

100 Ward screens (four-fold).

36 Fireside chairs.

6 Perambulators for Children's Wards (North).

Piano for Psychiatric Unit.

X-Ray Department—

Mobile Bucky stand.

Two rotating anode tubes.

Dispensary—

Refrigerator.

Homogeniser and emulsifier.

Physiotherapy Department—

Short-wave therapy apparatus.

Kromeyer lamp.

Medical Photography Department—

Initial equipment, cameras, dark room accessories, etc.

Pathology Laboratory—

Steam-heated still.

Medical Records Department—

Two dictating machines.

Kitchens—

Electric potato chipper.

Four pan fish fryer—gas-heated.

Boiling stand—gas-heated.

Tart and pie machine.

Bread cutting and buttering machine.

Stainless steel sink unit and replacement of other sinks.

Dough divider and electric mixer.

23 electrically heated food conveyors.

Potato mashing machine.

Staff Quarters—

30 easy chairs for Nurses' Rest Room (South).

100 stacking chairs for Common Room, Nurses' Home (South).

3 Hair dryers (Ámenities Fund).

Refurnishing of Doctors' quarters (North).

Refurnishing of Maids' quarters (North).

Training School—

Refurnishing of classroom for Pupil Midwives (South).

Structural Alterations, Repairs, etc. The following have been carried out during the period, or are in progress:—

Provision of trolley bay for electrically heated food trolleys.

Renovation and redecoration of Wards 7 and 8 and provision of additional bathrooms.

Establishment of a Hearing Aids Clinic.

Adaptations to provide a Cafeteria for non-resident staff, to be opened early in 1950.

New boiler house and steam generating plant.

Minor alterations to Lodge—Improved waiting facilities for visitors.

Installation of bed lights in Wards 2A and 3A.

Redecoration and equipment of Ante Natal Clinic with curtain cubicles.

Provision of dressing room for reception and treatment of burn cases.

Alterations to hot water supply—Block 6.

Installation of electricity supply services on a ring main system to cover main distribution points.

Overhaul and repainting of all fire escapes. Alterations and redecoration in Block 'K'.

The following schemes have been approved in principle and are awaiting execution. The order in which the schemes are set out does not necessarily indicate the priority:—

Provision of new residence for Medical Staff.

Conversion of Block 8 to provide a Casualty Reception Department and former Casual Wards to provide an Out-patients' Department.

Demolition of derelict buildings, sites to be converted into gardens for the benefit of patients.

Provision of new road to Nurses' Home (South) from Block 6.

Alteration and redecoration of Hospital Chapel.

Provision of Physiotherapy Department (North).

Re-organisation of Psychiatric Unit.

Re-organisation of Hospital Kitchen.

Alteration to Block 'A'.

Provision of Theatre trolley bay.

Additional waiting room accommodation for Visitors,

### STATISTICS

# ST. JAMES'S HOSPITAL

# (A) General.

|  |                            | 1st Jan.                   |
|--|----------------------------|----------------------------|
|  | 1948 to 31st<br>Dec., 1948 | 1949 to 31st<br>Dec., 1949 |
|  | Dec., 1748                 | Dec., 1747                 |
| Total bed complement (excluding Maternity cots)  | 1679                       | 1679                       |
| Number of beds available for use at 31st December  | 1283                       | 1331                       |
| Average daily number of occupied beds  | 1108<br>1168               | 1110                       |
| Lowest daily occupation of beds  | 965                        | 1166<br>1031               |
|  |                            |                            |
| Number of patients in residence at beginning of period                                       |                            |                            |
| (excluding babies in Maternity Department)   | 1123                       | 1048                       |
| Number of admissions during period   | 5425                       | 11795                      |
| Number of discharges during period  Number of deaths during period                           | 4972<br>528                | 10562                      |
| Number of patients in residence at end of period   | 1048                       | 1159<br>1122               |
|  |                            |                            |
| Number of babies born in hospital:—  |                            |                            |
| (a) Live Births  | 585                        | 1151                       |
| (b) Stillbirths  | 27                         | 43                         |
| Number of babies born before admission   | 2 <u>4</u><br>1            | 51<br>4                    |
| Number of infant deaths  | 19                         | 58                         |
| Number of deaths, within 28 days of birth, and before  | 1.5                        | 4.2                        |
| discharge, of infants born in hospital   | 15                         | 42                         |
|  | *                          |                            |
| Number of examinations in Radiological Department:—  (a) In-patients                         | 4949                       | 9933                       |
| (b) Out-patients   | 259                        | 412                        |
| Number of examinations in Pathological Department  | 14486                      | 28338                      |
| Number of operations performed:—  (a) Major  | 1865                       | 4642                       |
| (b) Minor  | 1090                       | 1528                       |
| Number of patients treated in Physiotherapy Department                                       | 2454                       | 5454                       |
| Number of treatments given in Physiotherapy Department Number of Electrocardiograms recorded | 34096                      | 76447<br>3327              |
| Number of Basal Metabolic Rates determined   | 36                         | 86                         |
| Number of clinical photographs taken:—   |                            | 1370                       |
| (a) Negatives (b) Prints   | _                          | 2203                       |
| (c) Lantern Slides   | -                          | 112                        |
| (d) Cine-film (feet)   | -                          | 615                        |
|  |                            |                            |

# (B) Specialist Departments.

|                              |   | Discharges and<br>Deaths                |  | Remaining on<br>Waiting List  |  |
|------------------------------|---|---|--|---|--|
| Specialist <b>D</b> epartmen | t                                       | 5th July,<br>1948 to 31st<br>Dec., 1948 | 1st Jan.<br>1949 to 31st<br>Dec., 1949 | 5th July,<br>1948 to 31st<br>Dec., 1948   | 1949 to 31st   |
| General Medicine             |   | 1032                                    | 2115                                   | 92  | 123  |
| General Surgery              | •••••                                   | 1071                                    | 2203                                   | 45  | 71   |
| Gynaecology                  | • • • • • •                             | 793                                     | 1659                                   | 76  | 124  |
| Obstetrics                   |   | 719                                     | 1480                                   | -   | - )  |
| Paediatrics                  | •••••                                   | 163                                     | 390                                    | 19  | 20   |
| Psychiatry (including Mer    | ital                                    |   |  |   |  |
| Deficiency)                  | *****                                   | 318                                     | 685                                    | -   | -  |
| Dentistry                    | •••••                                   | 132                                     | 302                                    | _   | -  |
| Dermatology                  |   | 71                                      | 196                                    | . 3   | 2  |
| Ear, Nose and Throat         |   | 20                                      | 42                                     | 18  | 41   |
| Neurology                    | • | 122                                     | 260                                    | - 1   | -  |
| Plastic Surgery              |   | 2,,,                                    | 598                                    | 388   | 340  |
| Traumatic & Orthopaedic S    |   | 337                                     | 711                                    | 167   | 64   |
| Genito-Urinary Surgery       |   | 82                                      | 188                                    | 4   | 10   |
| Venereal Diseases            | *****                                   | 28                                      | 92                                     |   | -  |
| Chronic Sick                 |   | 337                                     | 800                                    | 207   | 370  |
|                              |   |   |  | Resident to the second | Annual Principle Color on State Party Color Annual Annual State Annual |
| TOTALS                       |   | 5500                                    | 11721                                  | 1019  | 1165   |

# (C) Out-patients.

|  | New Ou       | t-Patients                             | Total At                   | Weekly                                 |                                 |
|--|--------------|--|----------------------------|--|---------------------------------|
| Type of O.P. Clinic  | 1948 to 31st | 1st Jan.<br>1949 to 31st<br>Dec., 1949 | 1948 to 31st               | 1st Jan.<br>1949 to 31st<br>Dec., 1949 | Number<br>of Clinic<br>Sessions |
| Obstetrics Psychiatry Dentistry Plastic Surgery Traumatic and Ortho- | 248<br>285   | 2201<br>163<br>450<br>572              | 3583<br>168<br>1270<br>679 | 7015<br>1138<br>2543<br>1352           | 6<br>6<br>2                     |
| paedic Surgery<br>Hearing Aids Clinic .                              | 182          | 444<br>633                             | 496                        | 1130                                   | 11                              |
| TOTALS   | 1745         | 4463                                   | 6196                       | 14592                                  | 30                              |

#### COOKRIDGE HOSPITAL

Matron: Miss E. Jackson, S.R.N., S.C.M.

Visiting Medical Officer: K. M. Hick, M.R.C.S., L.R.C.P.

Telephone No.: Leeds 73422

Visiting days: Wednesday, Saturday and Sunday, 2.0 p.m. to 4.0 p.m.

Tuesday, 6.30 p.m. to 7.30 p.m,

Children: Sunday only, 2.0 to 4.0 p.m.

General. A "Hospital for the Convalescent Poor of Leeds" was erected at Cookridge by John Metcalfe Smith, a Leeds banker in memory of his father, and opened on the 12th July, 1869. A wing was added in 1893 in memory of Edward Jackson, M.A. The institution served as a Convalescent Home until the second world war, and was administered by the Cookridge Convalescent Society.

From the beginning of the war until August, 1942, it was used as an annexe to the Leeds Maternity Hospital. In September, 1942, the institution and grounds covering an area of 18 · 555 acres were leased by the Leeds Corporation from the Trustees of the above Society to be adapted as a hospital for female chronic sick cases. The object in view was to release wards at St. Mary's Hospital for maternity purposes and to provide much needed additional accommodation for chronic sick patients.

When the adaptations were completed the Hospital was reopened by H.R.H. The Princess Royal on the 25th June, 1943, and renamed Cookridge Hospital. During 1946, arrangements were made for the admission of convalescent and long-term

children's cases from St. James's Hospital.

Ownership of the Hospital did not pass to the Minister of Health at the inception of the new service, and the lease has, therefore, been continued.

Many minor structural alterations have been made and additional equipment provided to improve the accommodation for both patients and staff.

The Hospital is an approved training school for Assistant Nurses in affiliation with St. George's Hospital, Rothwell.

Classification of Beds. The accommodation now comprises 101 beds, of which 78 are for chronic sick female patients, 9 for convalescent female patients and 14 for convalescent children. All patients are transfers from St. James's Hospital.

**Staff.** There have been no changes in the senior staff during the period under review. The general staffing position has improved steadily, due, in part, to the construction of a housing estate in the vicinity which provides a local source of labour.





Chaplains. The re-appointment of the Church of England Chaplain and the appointment of a Free Church Minister have been made. Regular weekly visits have been paid and Holy Communion celebrated at monthly intervals.

**Amenities.** A playground, equipped with a sandpit,

swings, etc., has been constructed for the children.

Entertainment has been provided for patients at regular intervals by a voluntary organisation, the Cookridge Hospital Entertainments Committee, and has been greatly appreciated.

**Equipment.** The following items of equipment have been provided:—

Kitchen—

Fish fryer, gas oven, and hot water boiler.

Electric mincer and electric slicer.

Two refrigerators.

Sewing Room—

Sewing machine.

Staff Quarters—

Piano for Nurses' sitting room.

Gas hot-plate.

Wards—

One refrigerator.

Structural Alterations, Repairs, etc. The following schemes have been completed:—

Provision of a new Mortuary.

Renovation of hot water supply system.

Provision of extraction fans in the chronic sick wards. Adaptation of Kitchen, Ward 3, to provide patients' sitting room.

Additional bathroom, Ward 3.

Adaptation to provide trolley room.

Alteration to main Kitchen.

The following schemes have been approved in principle and are awaiting execution:—

Provision of ramps, french windows and concreting of terraces to enable patients to be taken into grounds.

Provision of new bathroom and toilet, Ward 2A.

Repairs to corridor roof and entrance hall.

# STATISTICS COOKRIDGE HOSPITAL.

### (A) General.

|   | 1948 to 31st                 | 1st Jan.<br>1949 to 31st<br>Dec., 1949 |
|---|------------------------------|--|
| Total Bed Complement  | 101<br>101<br>91<br>99<br>83 | 101<br>101<br>91<br>101<br>79          |
| Number of patients in residence at beginning of period Number of admissions during period  Number of discharges during period  Number of deaths during period  Number of patients in residence at end of period | 91<br>108<br>96<br>8<br>95   | 95<br>233<br>208<br>32<br>88           |

### (B) Specialist Departments.

|                       |                           | ges and<br>aths           | Remaining on<br>Waiting List |                           |
|-----------------------|---------------------------|---------------------------|------------------------------|---------------------------|
| Specialist Department | 5th July,<br>1948 to 31st | 1st Jan.,<br>1949 to 31st | 5th July,<br>1948 to 31st    | 1st Jan.,<br>1949 to 31st |
|                       | Dec., 1948                | Dec., 1949                | Dec., 1948                   | Dec., 1949                |
| Chronic Sick          | 8                         | 49                        | `                            |                           |
| Convalescent          | 96                        | 191                       |                              |                           |
|                       |                           |                           |                              |                           |
| TOTALS                | 104                       | 240                       |                              | -                         |

### ST. MARY'S HOSPITAL HOUSE COMMITTEE.

Chairman:

Mrs. E. A. BLACKBURN

Alderman D. Beevers.
I. G. Davies, M.D., B.S., M.R.C.P., D.F.H.
E. W. Jackson, M.D., M.R.C.P.
Councillor H. M. G. McKay.

Councillor Mrs. L. Naylor, J.P.
G. S. Priestley.
Mrs. M. E. Priestley.

Meetings are held at St. Mary's Hospital, Green Hill Road, Leeds, 12, on the second Monday of each month at 4.0 p.m. The first meeting was held on 23rd August, 1948.

Resident Obstetric Officer: Matron:
R. G. Denniss, M.B., Ch.B., M.R.C.O.G. Miss J. J. E. Gordon, S.R.N., S.C.M.

Administrative Officer: E. Vasey, A.H.A.

Visiting Consultant Staff:

**OBSTETRICS AND GYNAECOLOGY:** 

H. Agar, B.Sc., M.D., B.S., F.R.C.S., M.R.C.O.G. B. L. Jeaffreson, M.D., B.S., F.R.C.S., M.R.C.O.G.

Telephone Number: Leeds 38771.

Visiting Days: Maternity Cases—Monday Wednesday, Friday and Sunday, 7 p.m. — 8 p.m. (One visitor only).

Other Cases—Saturday, Sunday and Wednesday, 2 pm.—4 p.m. Tuesday and Thursday, 7 p.m. — 8 p.m.

General. St. Mary's Hospital, comprising 20.855 acres, was originally a Poor Law Institution transferred from the Leeds Board of Guardians in 1930 to the Public Assistance Committee of the Leeds Corporation and appropriated by the Public Health Committee in 1934 under the provisions of the Local Government Act of 1929. At the time of appropriation the institution was named St. Mary's Infirmary and a change of name occurred in 1947 when the present designation was made.

The main buildings of the Hospital date back to 1860, but during the latter part of the 19th Century additions were made at intervals. In 1918 only four beds were provided for maternity cases, this number being increased to 29 by 1938. The Leeds Corporation during the early years of the late war realised that the existing accommodation was inadequate and in 1944 the adaptation of "B" Block as a modern Maternity Unit was completed. In addition plans were prepared for a similar adaptation of "A" Block but as this had not been commenced by the "Appointed Day" further consideration has been given to the proposal in the light of present-day requirements. It is hoped that a start will be made within the not too distant future. These two blocks form the Maternity Unit of 106 beds.

In addition there are 107 beds (30 male and 77 female) which receive chronic sick patients after initial investigation in

the Geriatric Admission Unit of St. James's Hospital.

It is hoped that the Regional Hospital Board will realise the immense difficulties which inevitably accompany the administration of any establishment where two such distinct types of case are treated and will agree to the whole of the chronic sick accommodation being adapted to form a complete Unit for Obstetrical and Gynaecological cases, for which the Hospital is conveniently situated.

Certain posts on the medical establishment are recognised by the Royal College of Obstetricians and Gynaecologists as suitable preparation for the M.R.C.O.G. and D.R.C.O.G. qualifications. The Hospital is also recognised as a Part 1 Training School for the examination of the Central Midwives

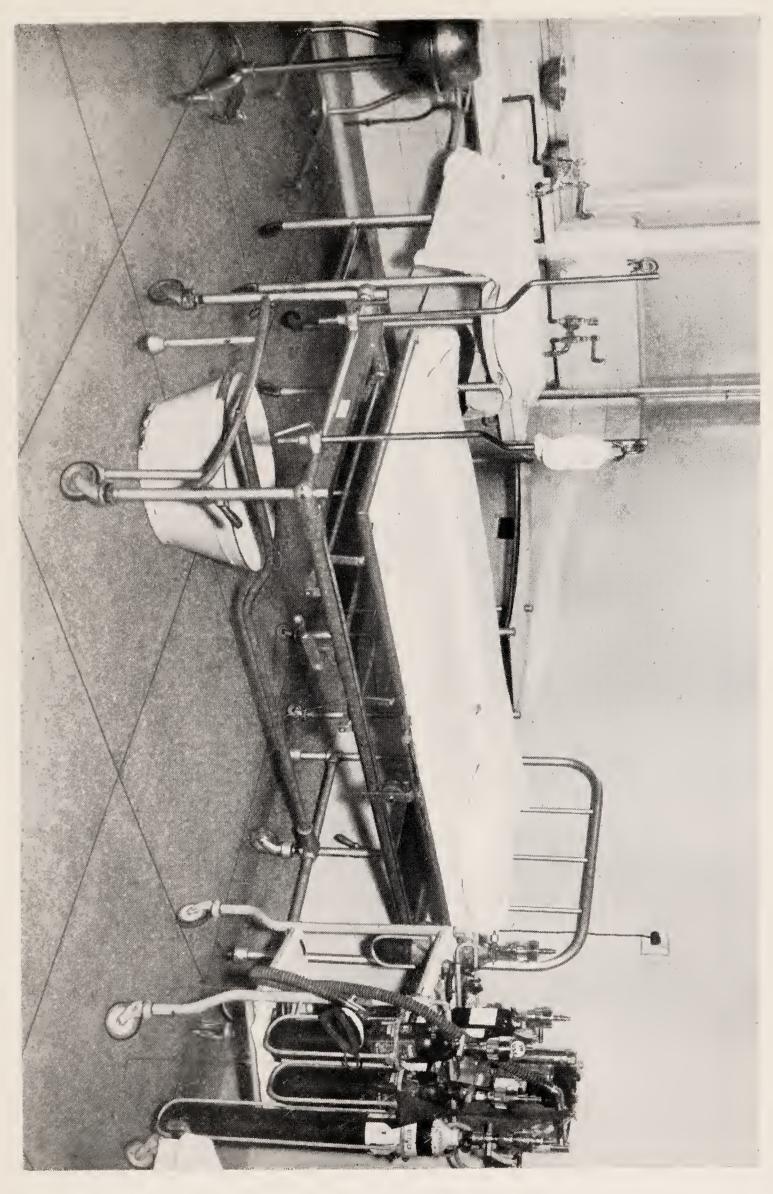
Board.

#### PATIENTS.

Maternity. The reservation of beds for maternity purposes has continued to be arranged in conjunction with the Maternity and Child Welfare Department of the Leeds Corporation. In 1948 the number of babies born exceeded 2,000 for the first time in the history of the Hospital, and in 1949 the figure was 2174. Physiotherapy classes are held in the Wards nine times a week.

Ante Natal and Post Natal Clinics. When the Hospital was taken over in July, 1948, the accommodation housing the Ante Natal Clinic was most inadequate and it was decided that a bungalow building in the grounds, converted to an Isolation Unit in 1944, should be used for ante natal purposes. Minor adaptations took place and, as a result, the vacated premises in "A" Block became available for use as an observation ward. This ward, accommodating 10 patients, was opened in November, 1948.

The Ante Natal Clinic accommodation thus provided has received further attention in an endeavour to reduce overcrowding, and although structural expansion has not yet been possible, facilities have been improved by the introduction of modern upholstered stacking chairs. A scheme for the extension of this Department to increase waiting accommodation and also to improve examination facilities has been agreed. Tea and biscuits are served to patients attending. During 1949, 2181 patients



Operating Theatre. St. Mary's Hospital.



made-13,195 attendances at the Ante Natal Clinic, whilst the numbers attending for post natal examination were 509 patients and 1032 attendances. Physiotherapy services are available to patients attending the Ante Natal Clinics, nine classes a week being held.

Ante Natal Clinics are held on Monday, Wednesday and Friday mornings and Monday and Friday afernoons. Post

Natal Clinics are held on Wednesday afternoons.

Chronic Sick. The use of "C" Block for female Geriatric cases and "D" Block for males is not a satisfactory arrangement but in the absence of suitable alternative accommodation within the Group is a necessity and forms an important part of the service provided for the reception of the Chronic Sick. During 1949, 63 admissions (39 male, 24 female) took place by transfer from the Geriatric Admission Unit at St. James's Hospital.

Films have been shown on a number of occasions.

It is appropriate to record that on the 31st October, 1949, the death took place of Mrs. Hannah Woodhead, who had been a patient for 47 years.

Medical Records Department. A Medical Records Department which forms part of the Group Records organisation has been established. The work of this Department has in no small way contributed to the benefit of the patients, and an "appointments" system which has been introduced for the Ante-Natal Clinics to minimise the time spent awaiting clinical examination has been successful.

Almoner's Department. A full-time Almoner is employed at the Hospital and is available if required by any patient needing advice. Every patient is seen at least once by the Almoner, and the sympathetic way in which the many social problems are dealt with has proved of great value to the patients.

**Dispensary**. The dispensing arrangements have been placed on a sound basis and a qualified Dispenser appointed. New and more adequate accommodation has been made available and a first-class department is being developed. Preliminary work has also been carried out in connection with the establishment of a syringe sterilising service.

Hospital Kitchen. This Department, which had been a matter of concern to Committees for some years, received the

early attention of the Committee, and in view of its complete inadequacy plans have been prepared to bring the kitchen more into line with accepted standards. Unfortunately, financial limitations have precluded major structural work, but minor works have been carried out and such items of equipment as will be utilised after reconstruction have been purchased. The Committee regards this as a very urgent Class 1 priority for the Hospital and work should commence early in 1950. A further measure to improve the food service to the patients has been the introduction of electrically heated food trolleys, an important acquisition in view of the lay-out of the Hospital.

Laundry. Financial stringency has also partially affected the replacement of obsolete equipment in the laundry, but in spite of this a new hydro extractor and two new presses have been acquired. Approximately 14,000 articles a week are laundered, and in addition assistance has been given at times to the Jewish Herzl Moser Hospital.

### STAFF.

Medical Staff. Dr. R. G. Denniss, the Resident Obstetric Officer, who was appointed in April, 1948, has been successful in obtaining the M.R.C.O.G. qualification.

**Nursing Staff.** The authorised establishment of the nursing staff is 106 and at 31st December, 1949, the staff numbered 72, as compared with 69 on 31st December, 1948.

In order to alleviate the position Ward Orderlies have been

employed.

Training. The number of pupils passing through the Training School since 5th July, 1948, has been 87, of whom 63 (72:4%) were successful in passing the examination of the Central Midwives Board at the first attempt; 14 candidates were successful in their second attempt, whilst the remaining 10 results are not known. On 31st December, 1949, 27 Pupil Midwives and 2 Refresher Course Pupils were on the staff and undergoing training.

Accommodation. The purchase by Leeds Corporation in 1946 of Highfield House, which is situated in Green Hill Road immediately opposite the Hospital, has proved a great asset as a Sisters' Home. There is, however, the need for additional and improved accommodation for nursing as well as domestic staff.

Nurses' Training School. St. Mary's Hospital.



Administration. Mr. S. O. Goodyear, Hospital Steward, retired on the 31st May, 1949, after 24 years in the Hospital Service, the last 13 of which were spent at St. Mary's. The position of Steward was considered redundant in view of group administration and Mr. E. Vasey was appointed Administrative Officer. The Committee desires to place on record its appreciation of the long and faithful service rendered by Mr. Goodyear.

Chaplains. Three Chaplains, Church of England, Roman Catholic and Free Church, have been appointed or re-appointed to the Hospital and visit at least weekly when the majority of patients are seen. Baptisms are carried out and other additional visits made-in emergency cases of serious illness.

Holy Communion is celebrated for staff and patients where

this is desired.

Voluntary Associations. The Committee is pleased to report that various voluntary organisations have continued to visit the hospital and particularly wishes to acknowledge the services rendered by the British Red Cross Society in providing library facilities and canteen services to the Ante Natal Clinic, the Toc H and the Women's Voluntary Service. In this connection the wishes of the Minister of Health are endorsed as it is very desirable that the spirit of voluntary assistance in Hospitals in the new service should survive.

Equipment.

The following items of major equipment have been purchased:—

Wards—

Two oxygen tents for the care of premature and sick babies.

New water steriliser.

One hot closet.

Seven tubular steel ward trolleys.

Twenty-four tubular steel ward screens (four-fold).

One mortuary trolley.

Kitchen—

Two stainless steel steam-heated boiling pans.

Two stainless steel gas-heated boiling pans.

One 40-quart electric mixing machine.

One hand operated slicing machine.

One electric potato peeling machine.

Laundry—

Two laundry presses.

One hydro extractor.

Forty-eight staff lockers.

Garden—

One 20-in.—2 stroke motor lawn mower.

Training School—

New desks, and re-equipment of Lecture Theatre.

Staff Quarters—

Furniture for Maids' sitting room.

Sewing Room—

One sewing machine.

Structural Alterations, Repairs, etc. The following schemes have been completed:—

"C" Block (Chronic Sick Wards)—provision of bed

lights.

Extension of carriageway to provide easier access for ambulances.

External and part internal painting of Hospital.

Alterations to accommodation for Resident Pupil Midwives.

Construction of swill-bin compound.

Major repairs to greenhouse and renovation of cold frames.

The old type main electricity switchgear and distribution units, which were working in an overloaded condition, have been replaced by modern apparatus of adequate capacity.

Schemes already approved in principle and forwarded to the Regional Hospital Board are as follows. The order in which the schemes are set out is not intended to indicate priorities.

Provision of potentially septic Labour Ward. Provision of head lights in Ante Natal Ward.

Extensions to Ante Natal Clinic.

Alterations to "A" Block (Maternity Wards).

Improvements to "D" Block (Chronic Sick Wards).

Provision of Physiotherapy, Remedial Gymnastic and Occupational Therapy Departments.

Alterations to Hospital Kitchen.

Renovation of floors and walls of Administration Block.

Provision of accommodation for Medical Staff.

Provision of Non-Resident Staff Canteen.

### STATISTICS ST. MARY'S HOSPITAL

### (A) General.

|   | 5th July,<br>1948 to 31st<br>Dec., 1948 | 1st Jan.,<br>1949 to 31st<br>Dec., 1949 |
|---|---|---|
| Total Bed Complement (excluding Maternity cots)  Number of beds available for use at 31st December  Average daily number of occupied beds  Highest daily occupation of beds   | 213<br>213<br>181<br>197<br>154         | 213<br>213<br>184<br>210<br>151         |
| Number of patients in residence at beginning of period (excluding babies in Maternity Unit)  Number of admissions during period  Number of discharges during period  Number of deaths during period  Number of patients in residence at end of period         | 167<br>1248<br>1209<br>25<br>181        | 181<br>2609<br>2588<br>41<br>161        |
| Number of babies born in hospital:  (a) Live Births (b) Stillbirths  Number of babies born before admission  Number of infant deaths  Number of maternal deaths  Number of deaths, within 28 days of birth, and before discharge, of infants born in hospital | 996<br>18<br>25<br>6<br>Nil             | 2174<br>46<br>46<br>38<br>4             |

# (B) Specialist Departments.

|                       |  | Discharges and<br>Deaths                |   | Remaining on<br>Waiting List            |  |
|-----------------------|--|---|---|---|--|
| Specialist Department |  | 5th July,<br>1948 to 31st<br>Dec., 1948 | 1st Jan.,<br>1949 to 31st<br>Dec., 1949 | 5th July,<br>1948 to 31st<br>Dec., 1948 | 1st <b>Jan.,</b><br>1949 to 31st<br>Dec., 1949 |
| Chronic Sick          |  | 1197<br>37                              | 2570<br>59                              |   |  |
| TOTALS .              |  | 1234                                    | 2629                                    |   |  |

# (C) Out-patients.

|                     | New Out-Patients                        |   | Total At                                | Weekly<br>Number                        |                       |
|---------------------|---|---|---|---|-----------------------|
| Type of O.P. Clinic | 5th July,<br>1948 to 31st<br>Dec., 1948 | 1st Jan.,<br>1949 to 31st<br>Dec., 1949 | 5th July,<br>1948 to 31st<br>Dec., 1948 | 1st Jan.,<br>1949 to 31st<br>Dec., 1949 | of Clinic<br>Sessions |
| Obstetrics          | . 1273                                  | 2690                                    | 6439                                    | 14227                                   | 6                     |
| TOTALS              | 1273                                    | 2690                                    | 6439                                    | 14227                                   | 6                     |

### PUBLIC DISPENSARY AND HOSPITAL HOUSE COMMITTEE.

Chairman:

H. GILLIAT, M.C., J.P.

Alderman D. Beevers.

Councillor: H. M. G. McKay.

J. W. Birks.

J. Sherne, M.B., F.R.C.S., D.O.M.S.

W. Webster, J.P.

Councillor G. S. H. Dovener. E. W. Jackson, M.D., M.R.C,P,

Vacancy (vice A. F. Shirras, J.P., M.B., Ch.B.) Co-opted Member—C. F. J. Maury, F.H.A., F.C.C.S.

Meetings are held on the third Thursday of each month at 4.0 p.m. at the Public Dispensary and Hospital, North Street, Leeds, 2. The first meeting of the House Committee was held on the 15th July, 1948.

Administrative Officer:

A. A. G. Steele

Miss F. J. Blaylock, R.R.C., S.R.N.

Visiting Consultant Staff:

GENERAL MEDICINE:

I. Macpherson, M.D., M.R.C.P. (to October, 1949)

E. W. Jackson, M.D., M.R.C.P. (from October, 1949)

NEUROLOGY:

H. G. Garland, T.D., M.D., F.R.C.P.

SURGERY:

M. C. W. Oldfield, M.B.E., M.A., D.M., M.Ch., F.R.C.S.

H. S. Shucksmith, B.Sc., M.B., Ch.B., F.R.C.S.

EAR, NOSE AND THROAT SURGERY:

A. D. Sharp, C.B., C.M.G., K.H.S., F.R.C.S. L.R.F.P.S.

OPHTHALMOLOGY:

J. Sherne, M.B., F.R.C.S. D.O.M.S. RADIOLOGY:

H. B. Pope, M.C., M.A., M.B., B.Chir.

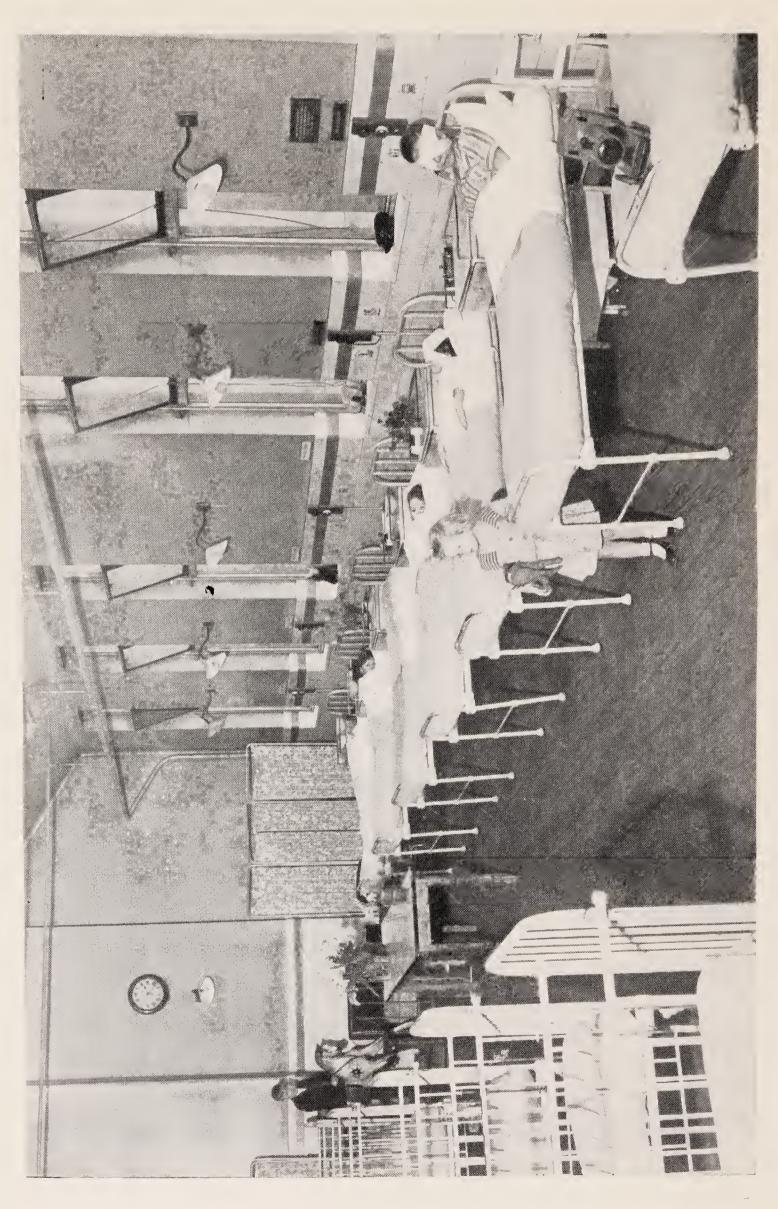
Telephone Number: Leeds 29627/8.

Visiting Days: Wednesday and Saturday, 2 p.m. -- 4 p.m. (No visiting to Children's Wards).

General. The Public Dispensary was first opened on the 1st October, 1824, in rooms rented in the House of Recovery in Vicar Lane at £10 per annum. The following year it was decided that "a Building adequate to the important purposes of this Institution" should be provided and in 1828 premises were purchased at North Town End at a cost of £1,650 and the Dispensary removed to them in 1829. Thirty-six years later, a site in Belgrave Square (now New Briggate) was purchased and in 1867 a new Dispensary was opened by the Mayor, Mr. (afterwards Sir) Andrew Fairbairn.

At the turn of the Century the Leeds Corporation gave notice that the site was required for street improvement and a plot of land on the North side of Hartley Hill, with a frontage





in North Street, was acquired. The present institution was officially opened on this site in 1904. The new building catered for Out-patients only, and housed Medical, Surgical, Ophthalmic, Aural, Dental, Dispensing, Laboratory and Isolation Departments

X-Ray equipment was first installed in 1921 and in the ensuing decade In-patients were accommodated in four wards including a Children's Ward. The re-designation of the institution as a Public Dispensary and Hospital is referred to in the Annual

Report of 1933.

When the establishment was transferred to the Minister of Health on the "Appointed Day," to be administered by the Hospital Management Committee, three wards containing 40 beds (13 male, 12 female and 15 children) were being maintained and Out-patients Clinics for General Medical, Surgical, Ear, Nose and Throat, Ophthalmological and Casualty cases were being held.

In addition to the equipment, furniture and other property transferred to the Minister of Health, investments and cash amounting to £103,825 were handed over for inclusion in the Hospital Endowments Fund established by the Minister.

**Patients.** The type of patient admitted corresponds roughly with the various specialties already enumerated. Traditionally the length of stay had been limited to ten days, but in the past eighteen months this practice has been modified and patients are now retained for longer periods unless transfer to another hospital is indicated on medical grounds.

An intensive effort has been made to reduce the waiting list for cases requiring Ear, Nose and Throat operations, and in spite of the unavoidable restriction of admissions during the last three months of 1949, due to the general outbreak of poliomyelitis, the number of patients awaiting admission to this Depart-

ment has been reduced by over 50%.

The work of the Ophthalmic Department is steadily increasing and major expansion is anticipated when the Hospital Eye Service is in full operation.

Canteen facilities, whereby Out-patients and Visitors can

obtain light refreshments, have been provided.

X-Ray Department. The X-Ray Department has been a source of concern to the Committee, the static machine being out of date and unsuitable for certain investigations and requiring constant attention and repair. The renewal of the apparatus was considered by the former Board of Management in 1947, but

was deferred pending the introduction of the National Health Service. Notwithstanding the limitations of the Department, 11,864 examinations were carried out during 1949. A four-valve 500 milli-ampere set with rotating anode tube and motor driven tilting couch has been earmarked for delivery and structural work to accommodate it is due to commence in January, 1950.

**Physiotherapy Department.** Alterations to provide more adequate accommodation will be mentioned later in this report, but the attendance of 9,078 patients who received 15,608 treatments during 1949 is worthy of mention.

Medical Records Department. A Medical Records Department has been established within the group organisation with two main objects in view:—

 To reduce the time spent by Out-patients awaiting clinical examination, by the introduction of an "appointments"

system.

(ii) To provide a basis upon which the medical records of a greatly extended Out-patients' Department may be built, to the ultimate benefit of the patient and Medical Staff. Although it has not yet been possible to arrange for all Clinics to operate the "appointments" system, approximately 80% are now covered and the waiting time reduced considerably.

Almoner's Department. The Almoner sees every Inpatient where the diagnosis is of social significance and in addition 2,306 new Out-patients and 1,651 old Out-patients have been interviewed during 1949. Convalescent treatment is arranged in appropriate cases and the provision of spectacles under the Hospital Eye Service and surgical appliances is dealt with. Close liaison with the various Statutory and Voluntary agencies has been a feature of the work of this Department and preliminary work has been done in connection with the rehabilitation of patients.

Pathology Unit. The Pathology Unit, which was built in 1935, has provided a very necessary service which will greatly expand with the proposed establishment of additional Out-patient Clinics. During 1949, 2,095 examinations were undertaken. The Laboratory is linked with the Pathology Unit in St. James's Hospital.

### STAFF.

Medical Staff. Much difficulty has been experienced in obtaining suitably qualified practitioners to fill the junior medical

appointments. To help to remove this difficulty the Committee has in mind establishing a closer link with St. James's Hospital in the near future by the appointment of staff common to both Hospitals.

Nursing Staff. The general acute shortage of Junior Nursing Staff has been particularly felt, due, in no small measure, to the Hospital not being recognised as a Training School of any kind. Affiliation to St. James's Hospital for training purposes is a possible solution, as this would permit the appointment of Student Nurses. This course of action is not possible at present, but the matter will receive further consideration in due course.

**Chaplains.** Arrangements have been made for the full time Church of England Chaplain from St. James's Hospital to visit the patients, thereby relieving the local clergy who hitherto made their own arrangements to visit parishioners. Holy Communion has been available at any time.

**Donations.** The Committee desires to express thanks for the many generous donations received during the period under review.

**Equipment.** The following items of equipment have been purchased:—

Wards---

12 Tubular metal ward screens (four-fold).

12 Ward lockers.

Electric steriliser.

Kitchen—

Gas cooker.

Sewing Room—

Sewing machine.

Staff Quarters—

Gramophone and Records for Medical Staff (Amenities Fund).

**Proposed Alterations.** The future policy of the Committee has been clearly indicated. It is proposed to carry out adaptations to form an Out-patient Unit, which, together with the scheme already referred to at St. James's Hospital (page 31) will form a comprehensive Out-patient service covering the whole Group of Hospitals. The present building is conveniently and centrally situated for this purpose.

Unfortunately, implementation of the scheme will mean that accommodation will not be available for In-patient treatment, but a small number of beds will probably be retained for emergency casualty cases. The male ward on the first floor is to be adapted as a modern X-Ray suite with three rooms, each housing a separate apparatus, and the Department will possess a special preparation kitchen, and an up-to-date dark room and office accommodation. The remainder of the building will be adapted to provide adequate facilities for consultations, examinations and various ancillary departments, including a new physiotherapy department.

As a long-term measure the Committee is considering the acquisition of additional land for extension purposes, bearing in mind the effect which proposed street alterations will have upon

the adjoining sites.

### STATISTICS PUBLIC DISPENSARY & HOSPITAL.

(A) General.

|  |  | A. P. Co.  |
|--|--|--|
|  | 5th July,<br>1948 to 31st<br>Dec., 1948                | 1st Jan.,<br>1949 to 31st<br>Dec., 1949                      |
| Total bed complement   | 40<br>40<br>32<br>42<br>18                             | 40<br>40<br>29<br>40<br>17                                   |
| Number of patients in residence at beginning of period Number of admissions during period  | 24<br>565<br>554<br>5<br>30                            | 30<br>1696<br>1684<br>11<br>31                               |
| Number of examinations in Radiological Department:—  (a) In-patients  (b) Out-patients  Number of examinations in Pathological Department  Number of operations performed:—  (a) Major  (b) Minor  Number of patients treated in Physiotherapy Department Number of treatments given in Physiotherapy Department Number of Electrocardiograms recorded | 68<br>4289<br>1003<br>771<br>743<br>2769<br>4405<br>77 | 148<br>11716<br>2095<br>1673<br>1705<br>9078<br>15608<br>152 |

(B) Specialist Departments.

| (D) Specialist Departments.   |  |   |   |   |  |
|-------------------------------|--|---|---|---|--|
|                               |  | Discharges and<br>Deaths                |   | ining on<br>ing List                    |  |
| Specialist Department         | 75th July,<br>1948 to 31st<br>Dec., 1948 | 1st Jan.,<br>1949 to 31st<br>Dec., 1949 | 5th July,<br>1948 to 31st<br>Dec., 1948 | 1st Jan.,<br>1949 to 31st<br>Dec., 1949 |  |
|                               |  |   |   |   |  |
| General Medicine              | 57                                       | 207                                     |   |   |  |
| General Surgery               | 280                                      | 354                                     |   | 40                                      |  |
| Ear, Nose and Throat          | 152                                      | 987                                     | 1009                                    | 398                                     |  |
| Ophthalmology                 | 70                                       | 136                                     | 20                                      | 24                                      |  |
| Unclassified (including Mixed |  |   |   |   |  |
| and Staff Wards)              |  | 11                                      |   | 37                                      |  |
| TOTALS                        | 559                                      | 1695                                    | 1029                                    | 499                                     |  |

(C) Out-patients.

|   | New Ou                                  | t-Patients                              | Total At                                | Weekly                                  |                                 |
|---|---|---|---|---|---------------------------------|
| Type of O.P. Clinic                             | 5th July,<br>1948 to 31st<br>Dec., 1948 | 1st Jan.,<br>1949 to 31st<br>Dec., 1949 | 5th July,<br>1948 to 31st<br>Dec., 1948 | 1st Jan.,<br>1949 to 31st<br>Dec., 1949 | Number<br>of Clinic<br>Sessions |
| General Medical                                 | 483                                     | 609                                     | 2454                                    | 3114                                    | 1                               |
| General Surgical                                | 531                                     | 915                                     | 1260                                    | 2280                                    | 2                               |
| Ear, Nose and Throat                            | 359                                     | 687                                     | 2258                                    | 4625                                    | 7                               |
| Ophthalmology                                   | 540                                     | 948                                     | 4661                                    | 8582                                    | 8                               |
| Unclassified                                    | 2588                                    | 6471                                    | 22433                                   | 54772                                   | 17                              |
| TOTALS  | 4501                                    | 9630                                    | 33066                                   | 73373                                   | 35                              |
|   | 5th July,<br>1948 to 31st<br>Dec., 1948 | 1st Jan.,<br>1949 to 31st<br>Dec., 1949 |   |   |                                 |
| No. of attendances in Casualty Department 18133 |   |   |   |   | 37356                           |

### JEWISH HERZL MOSER HOSPITAL HOUSE COMMITTEE

Chairman:

H. FREEDMAN (to 25th September, 1949) J. GILLINSON (from 26th September, 1949)

Alderman D. Beevers.

I. G. Davies, M.D., B.S., M.R.C.P.,

D.P.H.

Councillor G. S. H. Dovener.

H. Freedman.

E. W. Jackson, M.D., M.R.C.P.

Councillor H. M. G. McKay.

Councillor Mrs. L. Naylor, J.P. S. G. Simon (from 1st November,

. 1949).

Co-opted Members: Mrs. D. Balsham,

L. Brill, M.B., Ch.B., F.R.C.S.

Mrs. H. Freedman (to 26th October, 1948) Mrs. B. Harris (from 27th April, 1949) S. G. Simon (to 1st November, 1949)

S. Taylor.

Meetings are held on the fourth Monday of each month at 4.0 p.m. at the Jewish Herzl Moser Hospital, Leopold Street, Leeds, 7. The first meeting of the House Committee was held on 30th August, 1948.

Resident Medical Officer (Locum):

Matron:

E. Menchovsky, M.B., Ch.B.

Mrs. N. Karno, S.R.N., S.C.M.

Administrative Assistant: Miss I. Niman.

Visiting Consultant Staff:

GENERAL MEDICINE:

L. Glick, M.D., M.R.C.P.

J. R. H. Towers, M.A., M.D., F.R.C.P.

GENERAL SURGERY:

L. Brill, M.B., Ch.B., F.R.C.S.

D. Chamberlain, M.B., Ch.M., F.R.C.S.

E. R. Flint, M.B., Ch.B., F.R.C.S.

**NEUROLOGY:** 

H. G. Garland, T.D., M.D., F.R.C.P.

EAR, NOSE AND THROAT SURGERY:

G. S. Seed, M.B., F.R.C.S., D.L.O.

ORTHOPAEDIC SURGERY:

G. Hyman, M.B., Ch.B., F.R.C.S.

**OPHTHALMOLOGY:** 

J. Foster, M.A., M.B., B.Ch., F.R.C.S., D.O.M.S.

J. Sherne, M.B., F.R.C.S., D.O.M.S.

RADIOLOGY:

J. M. Lees, M.A., B.M., B.Ch., D.M.R.E.

ANAESTHETICS:

J. L. Hall, M.B., B.S., D.A.

F. G. Mackintosh, M.B., Ch.B., D.A.

VISITING MEDICAL OFFICERS:

S. Samuel, M.D., M.R.C.S., L.R.C.P.

H. Walden, M.R.C.S., L.R.C.P.

(Honorary Anaesthetist from 1st April, 1949)

Telephone Number: Leeds 44689. Visiting days: Monday, Tuesday, Thursday, Friday and Saturday, 7.30 p.m. to

Wednesday and Sunday, 2.0 p.m. to 4.0 p.m.

The Jewish Herzl Moser Hospital was founded by the late Alderman J. Moser, J.P., of Bradford, and the late Dr. M. Umanski of Leeds, in 1905. A large dwelling house, No. 11, Leopold Street, was leased and modified to form the nucleus of the present Hospital. The purchase was effected in 1920 and Numbers 9 and 7, Leopold Street were acquired in 1922

and 1932 respectively.

In establishing the Hospital, the needs of the Jewish Community in Leeds and neighbouring towns were the prime consideration, but the services provided have always been available to patients of other denominations. The psychological benefit of treatment of Jewish patients in a Jewish Hospital, particularly organised to cater for religious observances and conformity with dietary laws is self evident.

Newton Green Hall Estate. The former Board of Management in the pre-war years realised that, owing to the increasing demand for hospital accommodation by the Jewish Community, a new Hospital was essential. In 1938 the Newton Green, Hall Estate was purchased by means of voluntary contributions, with the primary intention of erecting a modern Hospital but also to provide accommodation for a Youth Club, a Home for Aged Jews and a Jewish Ex-Servicemen's Hostel.

The estate, of over 14½ acres, is an excellent site for a hospital, but as no building works had been commenced on 5th July, 1948, was classed as an endowment and transferred to the Minister of Health for inclusion in the Hospital Endowments Fund. As a result, the land does not form part of the assets of the Group but is merely administered by the Committee as the agent of the Minister. Approximately 7½ acres of the estate is leased to the Leeds Corporation for allotment purposes.

In order that the promises made by the former Board of Management may be fulfilled the Committee has advised the Minister of Health that approximately  $4\frac{1}{2}$  acres should be transferred to the Judean Club. The Regional Hospital Board has also been requested to bear in mind the building of a modern

hospital when major building operations are possible.

In addition to the transfer to the Minister of Health of the hospital premises, furniture, equipment and the estate referred to above, investments and cash amounting to £34,208 were handed over on the 5th July, 1948, for inclusion in the Hospital Endowments Fund.

**Patronage.** The offices of President and Vice-Presidents, which implied executive responsibilities, have been discontinued in accordance with the wishes of the Minister of Health, but a small number of persons who have had long association with the Hospital agreed to accept appointments as follows:—

Patrons: H. Freedman

J. Gillinson.

Vice-Patrons: D. Balsham

S. G. Simon

M. Stross

Obituary. The Committee records with deep regret the death of Mrs. H. Freedman on 26th October, 1948, whose valuable services to the Hospital will long be remembered.

Classification of Beds. 32 beds are provided for Medical and Surgical (General) patients (including 2 for private patients).

### STAFF.

Administration. Mr E. Vasey, Secretary Superintendent, was transferred to St. Mary's Hospital, Leeds, 12, as Administrative Officer on the 1st April, 1949. The position of Secretary Superintendent was considered redundant in view of group administration and Miss I. Niman, who has been on the staff since 1941, was redesignated Administrative Assistant.

Nursing. The Hospital is not a training school for nurses and consequently has had to function with a nucleus of trained staff augmented by the employment of Ward Orderlies. Application has been made, however, to the General Nursing Council for recognition as a Training School for Assistant Nurses in affiliation with St. James's Hospital (North), a measure which, if approved, will help to relieve this acute problem.

**Staff Changes.** Mrs. N. Karno, former Home Sister at the Sutton Cheam General Hospital, Surrey, was appointed Matron and commenced duty on the 13th June, 1949, in place of Mrs. A. Robinson, now Deputy Matron, St. James's Hospital (North).

Accommodation. Conversion of two garages to form a Nurses' Home accommodating 9 staff commenced early in 1948 and has now been completed. The official opening was arranged to coincide with the visit to the Hospital of His Eminence the Chief Rabbi, The Very Reverend Israel Brodie, B.A., B. Litt., and Mrs. Brodie on the 4th March, 1949.

The detached house, No. 7, Leopold Street, which was used as a doctor's residence until the 15th November, 1948, has been





vacant for over a year, major structural alterations being necessary before it can be regarded as reasonable residential accommodation. Plans have been approved for a doctor's flat to be provided on the first floor and a Matron's suite, connected directly with the Nurses' Home on the ground floor. Work on this scheme is now in progress.

X-Ray Department. A new X-Ray Department was completed on the 10th June, 1948, and has functioned satisfactorily. 813 patients were examined during 1949. The siting of the dark room is very inconvenient and this matter will receive attention in due course.

**Dispensary.** This department has been completely reorganised, and the dispensing duties, undertaken by the Resident Medical Officer until September, 1949, are now carried out by a pharmacist from the Public Dispensary and Hospital, who attends daily.

Other Ancillary Services. A part-time Physiotherapist attends regularly, as does the Electrocardiographic Technician from St. James's Hospital. The departmental and waiting accommodation is most inadequate, both clinics being held in a room which is also used for Out-patients. To relieve this position, the former Nurses' Dining Room, vacated upon the opening of the new Nurses' Home, is being adapted to form a combined Physiotherapy; and Electrocardiographic Department.

The pathological work has been undertaken at the Public

Dispensary and Hospital.

Almoner's Department. In the past, much assistance has been rendered by the Jewish Board of Guardians. Arrangements have been made for the Almoner from the Public Dispensary and Hospital to attend regularly to deal with medico-social problems and liaison with the above Board is still maintained.

Voluntary Associations. The various Jewish feasts have been celebrated in traditional manner and in this respect the Committee wishes to record its appreciation of the work done by the Jewish Herzl Moser Hospital Amenities Association. This Association which operates on a similar basis to the "League of Friends" has given valuable voluntary service to the hospital.

The British Red Cross Society and the Order of St. John

has kindly agreed to satisfy a long felt need by the provision of a patients' library service to commence early in 1950.

**Equipment.** The following items of equipment have been provided:—

Wards---

Arm chairs.

Electric floor polisher.

Operating Theatre—

Electrical suction apparatus.

Diathermy cutter.

X-Ray—

Stationary grid.

Physiotherapy—

Short-wave diathermy apparatus.

Radiant heat lamp.

Dispensary—

Refrigerator.

Kitchen—

Gas cooker.

Fish-fryer (single-pan).

Staff Quarters—

Radio—Resident Medical Officers' quarters.

Clock golf and table tennis outfit.

Radiogram—Nurses' Home (Amenities Fund).

General—

Renewal of, and additions to, fire fighting equipment.

Proposed Alterations. The erection of a new Hospital in the immediate future is out of the question, owing to building restrictions, and is, in any case, the responsibility of the Regional Hospital Board in its capacity as the planning authority. Financial limitations on capital development have precluded major improvements to the present building but the policy of the Committee includes a complete reorganisation of the interior of the Hospital including the provision of a lift. The proposed alterations may necessitate a slight temporary reduction in the number of beds, but will ensure that the needs of the Jewish Community can be met satisfactorily pending the permanent solution originally envisaged by the former Board of Management—the building of a new hospital.

### STATISTICS JEWISH HERZL MOSER HOSPITAL

(A) General.

|   | 5th July,<br>1948 to 31st<br>Dec., 1948     |   |
|---|---|---|
| Total Bed Complement  | 40<br>32<br>26<br>32<br>19                  | 40<br>32<br>23<br>33<br>13                    |
| Number of patients in residence at beginning of period Number of admissions during period Number of discharges during period Number of deaths during period Number of patients in residence at end of period  | 24<br>217<br>195<br>18<br>22                | 22<br>510<br>481<br>23<br>28                  |
| Number of examinations in Radiological Department:—  (a) In-patients  (b) Out-patients  Number of operations performed:—  (a) Major  (b) Minor  Number of patients treated in Physiotherapy Department Number of treatments given in Physiotherapy Department Number of Electrocardiograms recorded | 357<br>203<br>37<br>55<br>108<br>735<br>130 | 442<br>371<br>89<br>192<br>488<br>3441<br>230 |

# (B) Specialist Departments.

|   |           | ges and<br>iths                         | Remaining on<br>Waiting List |   |
|---|-----------|---|------------------------------|---|
| Specialist Department                         |           | 1st Jan.,<br>1949 to 31st<br>Dec., 1949 |                              | 1st Jan.,<br>1949 to 31st<br>Dec., 1949 |
| Unclassified (including Mixed and Staff Wards | 202<br>11 | 473<br>31                               |                              | 24                                      |
| TOTALS  | 213       | 504                                     |                              | 24                                      |

# (C) Out-patients.

|                     |   | t-Patients                              | Total A                                 | ttendances                              | Weekly<br>Number      |
|---------------------|---|---|---|---|-----------------------|
| Type of O.P. Clinic | 5th July,<br>1948 to 31st<br>Dec., 1948 | 1st Jan.,<br>1949 to 31st<br>Dec., 1949 | 5th July,<br>1948 to 31st<br>Dec., 1948 | 1st Jan.,<br>1949 to 31st<br>Dec., 1949 | of Clinic<br>Sessions |
| Unclassified        | 250                                     | 612                                     | 1483                                    | 3100                                    | 5                     |

# GROUP STATISTICS. GENERAL

|  | 5th July,    | 1st Jan.,    |
|--|--------------|--------------|
|  | 1948 to 31st | 1949 to 31st |
|  | Dec., 1948   | Dec., 1949   |
|  |              |              |
|  |              |              |
| Total bed complement (excluding Maternity cots)        | 2073         | 2073         |
| Number of beds available for use at 31st December      | 1669         | 1717.        |
| Average daily number of occupied beds                  | 1438         | 1437         |
| Highest daily occupation of beds                       | 1538         | 1550         |
| Lowest daily occupation of beds                        | 1239         | 1291         |
| · · · · · · · · · · · · · · · · · · ·                  |              |              |
|  |              |              |
| Number of patients in residence at beginning of period |              |              |
| (excluding babies in Maternity Department)             | 1429         | 1376         |
| Number of admissions during period                     | 7563         | 16843        |
| Number of discharges during period                     | 7026         | 15523        |
| Number of deaths during period                         | 584          | 1266         |
| Number of patients in residence at end of period       | 1376         | 1430         |
| *  | -            |              |
|  |              |              |
| Number of babies born in hospital:—                    |              |              |
| (a) Live Births  | 1581         | 3325         |
| (b) Stillbirths  | 45           | 89           |
| Number of babies born before admission                 | 49           | 97           |
| Number of maternal deaths                              | 1            | 8            |
| Number of infant deaths                                | 25           | 96           |
| Number of deaths, within 28 days of birth, and before  |              |              |
| discharge, of infants born in hospital                 | 20           | 77           |
|  |              |              |
| Number of examinations in Radiological Department:—    |              |              |
| (a) In-patients  | 5374         | 10523        |
| (b) Out-patients                                       | 4751         | 12499        |
| Number of examinations in Pathological Department      | 15489        | 30433        |
| Number of operations performed:                        |              |              |
| (a) Major  | 2673         | 6404         |
| (b) Minor  | 1888         | 3425         |
| Number of patients treated in Physiotherapy Department | 5331         | 15020        |
| Number of treatments given in Physiotherapy Department | 39236        | 95496        |
| Number of Electrocardiograms recorded                  | 1040         | 3709         |
| Number of Basal Metabolic Rates determined             | * 36         | 86           |
| Number of clinical photographs taken:—                 |              |              |
| (a) Negatives  |              | 1370         |
| (b) Prints   |              | 2203         |
| (c) Lantern Slides                                     |              | 112          |
| (d) Cine-film (feet)                                   |              | 615          |
|  |              |              |
|  |              |              |

### SPECIALIST DEPARTMENTS

| Department   | Discharges and<br>Deaths  |  | Remaining on<br>Waiting List   |   |
|--|---|--|--|---|
|  |   | 1st Jan.,<br>1949 to 31st<br>Dec., 1949  | 5th July,<br>1948 to 31st<br>Dec., 1948                              | 1st Jan.,<br>1949 to 31st<br>Dec., 1949                               |
| General Medicine  General Surgery  Gynaecology  Obstetrics  Paediatrics  Psychiatry (including Mental Deficiency  Dentistry  Dermatology  Ear, Nose and Throat  Neurology  Ophthalmology  Plastic Surgery  Traumatic & Orthopaedic Surgery | . 1351<br>793<br>1916<br>163<br>. 318<br>132<br>71<br>172<br>122<br>70<br>275 | 2322<br>2557<br>1659<br>4050<br>390<br>685<br>302<br>196<br>1029<br>260<br>136<br>598<br>711 | 92<br>45<br>76<br>—<br>19<br>—<br>3<br>1027<br>—<br>20<br>388<br>167 | 123<br>111<br>124<br>—<br>20<br>—<br>2<br>439<br>—<br>24<br>340<br>64 |
| Genito-Urinary Surgery Venereal Diseases Chronic Sick Convalescent Unclassified (including Mixed and Staff Wards)  |   | 188<br>92<br>908<br>191<br>484   | 207  | 10<br>—<br>370<br>—<br>61   |
| Private Pay Beds TOTALS  | . 11  | 16789  | 2048   | 1688  |

## OUT-PATIENT CLINICS

| Type of O.P. Clinic   | New Out-Patients  5th July,                   |   | Total Attendances  5th July, 1st Jan., 1948 to 31st 1949 to 31st Dec., 1948 Dec., 1949                   |  | Weekly<br>Number<br>of Clinic<br>Sessions |
|---|---|---|--|--|---|
| General Medical General Surgical Obstetrics Psychiatry Dentistry Ear, Nose and Throat Ophthalmology Plastic Surgery Traumatic and Orthopaedic Surgery Hearing Aids Unclassified | 531<br>2265<br>38<br>248<br>359<br>540<br>285 | 609<br>915<br>4891<br>163<br>450<br>687<br>948<br>572<br>444<br>633<br>7083 | 2454<br>1260<br>10022<br>168<br>1270<br>2258<br>4661<br>679<br>496<br>—————————————————————————————————— | 3114<br>2280<br>21242<br>1138<br>2543<br>4625<br>8582<br>1352<br>1414<br>1130<br>57872 | 1<br>2<br>12<br>4<br>6<br>7<br>8<br>2     |
| TOTALS  | 7769  | 17395   | 47184  | 105292   | 76  |

